# **Understanding the Rise in Corporate Cash: Precautionary Savings or Foreign Taxes**

Michael W. Faulkender University of Maryland

Kristine W. Hankins University of Kentucky

#### Mitchell A. Petersen

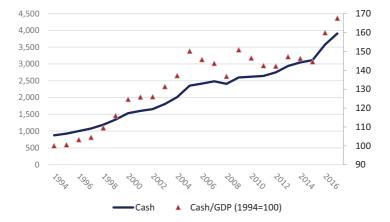
Northwestern University, National Bureau of Economic Research

What has driven the dramatic rise in U.S. corporate cash? Using non-public data, we show that the run-up is not uniform across firms but is concentrated in the foreign subsidiaries of multinational firms. Standard precautionary motives explain only domestic cash holdings, not these burgeoning foreign cash balances. Falling foreign tax rates, coupled with relaxed restrictions on income shifting, are the root of the changing foreign cash patterns. Firms with intellectual property have the greatest ability to shift income to low tax jurisdictions, and their foreign subsidiaries are where we observe the largest accumulations of cash. (*JEL* G28, G32, G35, G38)

Received September 6, 2017; editorial decision August 22, 2018 by Editor David Denis. Authors have furnished an Internet Appendix, which is available on the Oxford University Press Web site next to the link to the final published paper online.

According to recent Flow of Funds estimates, U.S. non-financial corporations are sitting on an aggregate cash and marketable securities position of close to \$4 trillion (see Figure 1). This staggering amount has led policy makers

The statistical analysis of firm-level data on U.S. multinational companies was conducted at the Bureau of Economic Analysis, U.S. Department of Commerce, under arrangements that maintain legal confidentiality requirements. The views expressed in the paper are those of the authors and do not reflect official positions of the U.S. Department of Commerce. We appreciate the suggestions and advice of Chris Anderson, Alice Bonaimé, Sergey Chernenko, Beverly Clingan, Laurent Fresard, Craig Furfine, Gustavo Grullon, Kathleen Kahle, Stephen Karolyi, Chris Parsons, Rene Stulz, Rohan Williamson, William Zeile, the referee, and the editor (David Denis) as well as seminar and conference participants at the American Finance Association, Dartmouth University, Federal Reserve Board of Governors, Florida State University, Georgetown University, Georgia Institute of Technology, Iowa State University, Louisiana State University, Midwest Finance Association, Northeastern University, Northwestern University, Ohio State, Rice University, the Securities and Exchange Commission, the Shanghai Advanced Institute of Finance, the Swiss Finance Institute, and the Universities of Alberta, Cincinnati, Illinois-Chicago, Illinois-UC, Iowa, Kansas, Miami, Notre Dame, Oklahoma, Pennsylvania, Pittsburgh, Oregon, San Diego, Southern California and South Carolina. The research assistance of Austin Magee, Sang Kim, and Mark Scovic is greatly appreciated. Kristine Hankins also thanks the Institute for the Study of Free Enterprise for financial support. Supplementary data can be found on The Review of Financial Studies Web site. Send correspondence to Mitchell Petersen, Northwestern University, National Bureau of Economic Research. E-mail: mpetersen@kellogg.northwestern.edu.



Aggregate corporate cash: Flow of funds
The data is from the Federal Reserve Flow of Funds, Table L. 102 Nonfinancial Business (June 1, 2018). We summed rows 2 through 11. This includes checking and savings accounts of non-financial businesses as well as

and commentators to express concern as to why firms are building such large stockpiles. To explain the dramatic rise in cash, it is first necessary to understand the factors that cause firms to hold cash.

investment in debt securities (e.g., commercial paper, government bonds, and loans). The data is from 1994 to

In a world of capital market frictions and uncertain investment opportunities, holding cash enables firms to invest in value-creating projects without delay. This precautionary savings story has been the primary focus of the academic literature. Earlier work focused on measuring firms' access to the capital markets (Opler et al. 1999), while more recent work has focused on the role of increasing investment uncertainty (Martin and Santomero 1997; Boyle and Guthrie 2003; Bates, Kahle, and Stulz 2009; Harford, Klasa, and Maxwell 2014).

Not all cash is held for precautionary savings. Thus, uncertainty and financing frictions alone may not explain the huge run-up in corporate cash. Foley et al. (2007) and Graham and Leary (2018) explore foreign taxes as an alternative explanation for why firms hold cash. The United States taxes the income of foreign subsidiaries, but only when the income is repatriated. Thus, when the foreign tax rate is less than the U.S. rate, there has been an incentive to delay repatriation (Faulkender and Petersen 2012 and Graham, Hanlon, and Shevlin 2010). Firms' objective to minimize the present value of taxes may result in a buildup of cash in foreign subsidiaries—often called "trapped cash." Foley et al. (2007) show in a cross-sectional time-series regression that lower foreign tax rates are associated with higher total and higher foreign cash.

2017.

Following the passage of the Tax Cuts and Jobs Act of 2017, this is no longer true. Our sample predates the passage of this law. We discuss the potential implications of the tax reform given our results in Section 5.

Our research bridges these two distinct explanations. The literature has characterized investments in intellectual property (R&D) as being more opaque and therefore contributing to the demand for holding cash to fund future investments. Observing that the cash run-up is most acute at high R&D firms has given rise to the precautionary savings interpretation. Alternatively, the opacity of intangible assets may better facilitate income shifting to low-tax countries. If so, the tax explanation would be more accurate.

To explore the immense growth in corporate cash, and to differentiate between the alternative explanations of that growth, we focus on where the cash is located. Theoretically, location matters. Foreign and domestic cash are perfect substitutes when the tax rates are equal and there is no incentive to delay repatriation. However, as foreign tax rates fell below U.S. rates, there has been an incentive not only to delay the repatriation of foreign income, but also to shift income into lower tax jurisdictions.

The empirical challenge is that observing domestic and foreign cash historically has not been possible using publicly available data sources. While some firms recently have voluntarily disclosed their foreign cash position (Harford, Wang, and Zhang 2017), this selectively released data is limited in both scope and length. The Bureau of Economic Analysis (BEA) conducts a mandatory survey of U.S. multinational companies that generates the data that is needed to address this shortcoming. From this survey, we are able to measure the amount of cash and marketable securities that firms are holding in each foreign subsidiary. Combining this with the disclosure of their total cash and marketable securities position (from Compustat), we are able to calculate how much cash is held domestically.

We unpack the distinct channels that could be driving the rise in cash: growing international business activity, changing precautionary cash needs, declining foreign corporate tax rates, and lastly, active tax minimization behavior by U.S. corporations. The run-up in corporate cash has roots in each of these channels, but the last two are the dominant causes. We first show that the rise in total cash is due almost exclusively to a rise in foreign cash and then ask whether the factors that explain the level of total cash (precautionary savings or foreign taxes) apply equally to domestic and foreign cash. Here we find that the factors that drive the two decisions are quite distinct. Domestic cash is explained mainly by precautionary savings variables, while taxes explain foreign cash.<sup>2</sup> There is very little evidence of precautionary motives explaining foreign cash holdings. Our estimates suggest that 79% of the increase in foreign cash (4.1% of the overall 5.2% increase in the foreign cash to assets ratio) is

<sup>&</sup>lt;sup>2</sup> Foley et al. (2007) are among the first to document that low foreign tax rates predict higher foreign cash levels. This result is from a panel data set regression. While they document the importance of foreign tax rates, they do not examine whether this is due to cross-section or time-series variation. Although Foley et al. (2007) and our paper both use BEA data, the empirical findings are quite different, most likely due to different sample periods and therefore tax regimes. In Section 2, we highlight the differences in the results and explain the source of the differences.

explained by the reductions in tax rates that firms face on their foreign income over our sample period.

Having documented that the run-up in cash is concentrated in foreign cash and that the motivations for holding foreign and domestic cash are different, we next delve further into why foreign cash has grown so rapidly. Higher foreign cash can arise due to a growth of international sales, a passive response to falling foreign tax rates, an active shifting of income to minimize taxes, or some combination of the three. If earning income in low-tax foreign subsidiaries (at the cost of building cash up in these subsidiaries) can lower corporate tax obligations, why are not all firms doing this? There is evidence that intellectual property royalties and transfer payments facilitate the offshoring of income to low-tax jurisdictions (Grubert and Mutti 1991; Levin and McCain 2013; Kanter 2014). Firms with intellectual property, whether it consists of patents, trademarks, or licensing deals, may be better able to adjust the ownership and within-firm pricing of the intellectual property (IP) to transfer income from more highly taxed regions to affiliates in low-tax havens. Our exploration of the role of asset type (e.g., intangible assets) in facilitating these transactions reveals that intercompany sales (related sales) and the associated income shifting is a factor only in firms that invest in R&D.3 We document that 92% of the growth in foreign cash is concentrated in firms with both significant related sales and intangible assets. R&D investments facilitate related sales to subsidiaries in countries with already low or declining foreign tax rates. The combination of all three of these elements (intangible assets, transfer pricing, and low tax rates) is what explains most of the rise of foreign cash.

# 1. Empirical Strategy and Data

#### 1.1 Empirical design

Our objective is to better understand the recent growth of firms' cash balances. In particular, we investigate the relative importance of tax motivations against alternative explanations. To distinguish between these motivations for holding cash, we separately estimate a model to explain a firm's total, domestic, and foreign cash holdings. These results allow us to test whether the motivations that drive firms to stockpile cash are the same for both domestic and foreign cash.

To document the tax motivations for holding cash, we must measure the firm's incentive and the firm's ability to earn income in low-tax jurisdictions. Following Faulkender and Smith (2016), we calculate the marginal tax rate a firm faces (the effective tax rate). The measure is a weighted average of the

The R&D variable has different interpretations in the literature. The finding that R&D predicts greater total cash has been interpreted as proxying for investment opportunities and capital market frictions in the precautionary savings literature (He and Wintoki 2016). The tax literature points to R&D and the associated intangible assets it creates as facilitating transfer pricing. Our results highlight the different role R&D plays in explaining domestic versus foreign cash.

marginal statutory tax rate based on the firm's earnings before interest and taxes (EBIT) in each country. The weights are the percentage of EBIT generated in each affiliate in the corresponding fiscal year in the specified tax jurisdiction of that affiliate (e.g., subsidiary). Thus, if 50% of EBIT in 2006 was generated in the United States, 30% in the Irish foreign affiliate, and the remaining 20% in the German affiliate, the estimated 2006 tax rate for this firm is:

$$\tau_{\text{Firm},2006} = 50\%\tau_{\text{US},2006} + 30\%\tau_{\text{Ireland},2006} + 20\%\tau_{\text{Germany},2006} \tag{1}$$

The tax rates are the rate a firm pays on its last dollar of EBIT in each country. For the United States, the marginal tax rate is 35% above \$18.3M of income. The foreign tax rate schedules come from the KPMG Corporate and Indirect Tax Survey (1998 to 2005) and Comtax (2006 to 2008). This blended tax rate represents our estimate of the tax rate confronting firms prior to deducting interest expense or incorporating interest income. As this weighted average rate declines, we would expect the firm to hold more foreign cash because the realized deferral benefits are greater. Stated differently, firms that generate the greatest amount of earnings in lowtax jurisdictions are the ones that would benefit most from deferring repatriation of those earnings and thus stockpiling the earnings in cash and marketable securities. Finding a negative relationship between a firm's effective tax rate (ETR) and its cash holdings would provide evidence consistent with this hypothesis.

We then estimate the total cash holdings of firms (as a percentage of their book assets) as a function of the effective tax rate and standard determinants of cash.<sup>5</sup> We control for firm size (the natural log of sales), for whether the firm has a bond rating, for its asset tangibility (the ratio of PP&E to book assets), profitability (return on assets), R&D to sales, advertising to sales, market to book ratio, book leverage, and capital expenditure to assets.<sup>6</sup> This data is from Compustat. All variables are winsorized at the 1st and 99th percentiles.

While the tax rate measures a firm's incentive regarding where to earn income, we also need to determine which kinds of firms are best able to manage their operations in a way that mitigates taxes and thus results in trapped foreign cash. Anecdotally, there is evidence that the effect is particularly pronounced in firms with high levels of intellectual property. Since such firms can move earnings from high-tax to low-tax jurisdictions using advantageous intracompany transfer pricing (or income shifting), we would expect significant

<sup>4</sup> If EBIT is negative in a subsidiary, the weight is set to zero for that subsidiary. We combine all subsidiaries a firm has in a country into a single subsidiary for our analysis.

A related literature examines how the cash and marketable securities are invested. Duchin et al. (2017) find that some of the savings is held in risky and illiquid securities that may be a less valuable form of precautionary savings. When we measure cash, we include both cash and marketable securities.

<sup>6</sup> Precautionary savings traditionally has been interpreted as firms not distributing profits to investors (savings) to fund future potential investment. Young and high-growth firms with access to the capital markets may also proactively raise capital to fund future investments and thus generate cash stockpiles (see Denis and McKeon 2018).

sales from one subsidiary to another, relative to total sales, to be indicative of this type of international tax planning. We construct a measure (related sales) that is the percentage of the firm's total revenue that is derived from sales of its foreign subsidiaries, either to the parent or to its other foreign subsidiaries. We hypothesize that the tax effect should be greatest among those firms that are particularly adept at using related sales to move income across various tax jurisdictions.<sup>7</sup>

## 1.2 Foreign subsidiary data

The challenge to our empirical approach is the lack of publicly available data regarding the international operations of firms. The information disclosed in firms' 10-Ks is entirely too coarse to understand where firms are operating, the tax jurisdictions to which they are subject, and the amount of cash and marketable securities they hold in these various locations. Fortunately, the Bureau of Economic Analysis (BEA) conducts a mandatory annual survey of U.S. multinationals that contains numerous balance sheet and income statement items for each foreign affiliate of a U.S.-based multinational corporation (MNC), including the amount of cash held in each foreign subsidiary. U.S. multinational firms are required by law to complete the survey.

The data comes from two BEA surveys: the benchmark surveys (BE-10) and annual surveys (BE-11). Since we are interested in the cash allocations of firms as well as variation in the foreign tax rates multinational firms confront, our firm-year observations are limited to the years during which the necessary data was gathered. This annual data is available from 1998 to 2008. After 2008, foreign cash balances are no longer collected. Using this data, we are able to measure the amount of cash and estimate the marketable securities held in their foreign subsidiaries. The annual survey (BE-11) reports the amount of cash in each foreign subsidiary as well as inventory and "other current assets." To estimate the marketable securities that are contained in other assets, we subtract an estimate of the subsidiary's accounts receivable from other assets, assuming the accounts receivable to sales ratio is the same across the firm. Our estimate of the cash and marketable securities is thus:

$$Cash + \left[Other current assets - \left(\frac{Accounts Receivable_{firm}}{Sales_{firm}}\right) Sales_{Subsidiary}\right]$$
(2)

<sup>7</sup> The recent Tax Cuts and Jobs Act introduced a new base erosion and anti-abuse tax, which is aimed at limiting income shifting of multinational firms and applies to intercompany sales.

The benchmark (BE-10) survey, conducted every five years (e.g., 1999 and 2004), has more comprehensive coverage of the accounting data for the smaller foreign subsidiaries than the annual (BE-11) survey, which is conducted in interim years. The BEA estimates these accounting items for the intervening four years between the comprehensive surveys. Our results are robust to restricting our sample to only the years in which the more comprehensive survey is conducted (see below).

<sup>&</sup>lt;sup>9</sup> If this value is less than the reported cash value, we use the reported cash value.

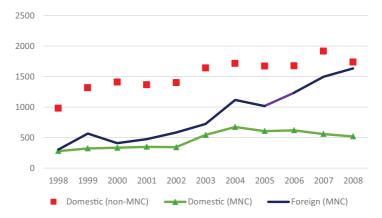


Figure 2 Domestic and foreign cash

The figure graphs the domestic cash of non-MNC and both the foreign and domestic cash for MNC in \$B. Total cash is from Compustat, and foreign cash is from the BEA (see paper for details). Domestic cash for MNC is the difference between total cash and foreign cash. Domestic cash levels of domestic firms increase by a factor of 1.8 while domestic cash levels of MNCs increase by a factor of 1.9 over the sample period. GDP increases by a factor of 1.3. The level of foreign cash (held by MNCs) increases by a factor of 5.4.

This approach assumes that the rest of "other current assets," beyond accounts receivable, consists of marketable securities. <sup>10</sup> In the benchmark survey, cash and the various components of marketable securities are separately reported. <sup>11</sup> The difference between the total cash position of the firm and the sum of the cash in its foreign affiliates is our estimate of the firm's domestic cash position each year.

#### 1.3 Summary statistics

**1.3.1 Location of cash holdings.** With our data, we can document where the rise in cash is occurring. We examine geography first. Although both domestic and foreign cash have risen, the rise in foreign cash has been much greater. In Figure 2, we plot the cash held by purely domestic firms (non-MNCs), the domestic cash held by U.S. MNCs, and the foreign cash held by U.S. MNCs. Consistent with Figure 1, domestic cash held by both MNCs and non-MNCs displays growth faster than the economy, but not by a huge margin. Cash held by non-MNCs has risen by 80% over our sample period, and domestic cash held by MNCs has grown by 90%. Gross domestic product (GDP) has grown

When we replicated our results using only cash, opposed to our estimate of cash and marketable securities from Equation (2), they remained essentially unchanged.

In the benchmark survey, our estimate of cash and marketable securities is cash plus other current receivables plus other current assets (which includes certificates of deposit) plus other equity investments (which includes the non-current portion of marketable securities, cash on deposit, CDs, and additional equity investments). In a small number of cases, our estimate of foreign cash is greater than total cash. In these cases, we define total cash as equal to foreign cash, and domestic cash as zero. Dropping these observations does not alter our main results.

Table 1
Distribution of cashand sales across subsidiary countries

1998				2008					
Country	Foreign cash %	Foreign sales %	Corporate tax rate	Country	Foreign cash %	Foreign sales %	Corporate tax rate		
United Kingdom	14.6	14.8	27.3	Ireland	13.1	4.0	12.5		
Netherlands	10.4	5.8	35.0	United Kingdom	11.1	12.7	26.1		
Ireland	9.0	2.0	32.0	Bermuda	9.9	1.1	0.0		
Germany	6.9	10.6	56.6	Netherlands	9.9	4.7	24.3		
Belgium	5.8	2.5	37.2	Belgium	5.6	2.4	31.1		
France	5.4	6.0	41.7	Luxembourg	5.5	0.4	0.0		
Switzerland	5.1	2.9	27.8	Canada	5.0	10.0	30.9		
Canada	4.3	11.1	44.6	Germany	4.6	7.0	30.9		
Bermuda	4.2	0.6	0.0	Switzerland	4.1	4.5	7.8		
Italy	3.5	3.1	33.0	France	2.9	3.9	34.4		
Singapore	2.9	3.2	26.0	Australia	2.5	2.9	30.0		
Japan	2.6	7.8	51.6	Japan	2.2	5.4	43.0		
Australia	2.1	2.8	36.0	Singapore	1.9	4.9	18.0		
Brazil	2.0	3.6	25.0	Italy	1.7	2.6	27.5		
Spain	1.9	2.1	35.0	China	1.6	3.5	25.0		
Other countries	19.3	21.0		Other countries	18.3	30.2			
Top 6 countries	52.0	42.0	38.3	Top 6 countries	55.0	25.0	15.7		

This table contains the fraction (percent) of total foreign cash held by subsidiaries in each country and the fraction of total foreign sales originating from subsidiaries in each country. The numbers are reported for 1998 (the beginning of our sample) and 2008 (the end of our sample). The top 15 countries (sorted by cash) are reported in each year along with the fraction of cash and sales in the subsidiaries from the remaining countries. The table also reports the statistics for the top six countries in each year. For example, foreign subsidiaries located in the United Kingdom held 14.6% of the cash and generated 14.8% of foreign sales in 1998. The table also reports the top corporate statutory tax rate for each country in 1998 and 2008 as per Faulkender and Smith (2016).

by 30% over the same period. The rise in foreign cash has been much more dramatic. It grew by 440%. Fifty-seven percent of the rise in total cash and 85% of the rise in the cash held by MNCs is due to the rise in foreign cash.

Not only has foreign cash grown, but the countries in which foreign cash is held have changed as well. Using the BEA data, we can identify the specific countries where foreign cash is held. In Table 1, we rank countries by their cash holdings. We report the percentage of total foreign cash held and the percentage of total foreign sales originating in each country, for the top fifteen countries. The percentage of cash and sales in the remaining countries is also reported. The data for 1998 (the first year of our sample) is reported in the left-hand columns and for 2008 (the last year of our sample) in the right-hand columns.

Firms do earn income and thus hold cash in a country for strictly economic reasons (e.g., the country is where the business and investments are located) rather than solely for active tax minimization. Among the countries with high cash balances in 1998, we see several large economies (e.g., the United Kingdom, Germany, France, Canada, and Japan). The fraction of foreign cash and the fraction of foreign sales were relatively similar across countries in 1998. For example, subsidiaries located in the United Kingdom held 14.6% of total foreign cash (the highest fraction) and generated 14.8% of all foreign sales in 1998. Subsidiaries in the top six countries, sorted by foreign cash, held 52% of the foreign cash and generated 42% of the foreign sales.



Figure 3 Corporate tax rates: U.S. and foreign rates

The figure graphs the top U.S. corporate tax rate and the average corporate tax rate across the following foreign countries: Australia, Belgium, Canada, Ireland, Italy, France, Germany, Japan, Luxembourg, the Netherlands, Switzerland, and the United Kingdom. These are the countries in the top 15 of cash holdings (see Table 2) where the tax rate data was available from the OECD website. The top corporate tax rates are taken from the OECD website (stats.oecd.org). The data is not reported for Japan before 1990 or for Luxembourg before 2000. These countries are excluded from the average in these years.

Firms may also hold cash in foreign countries because their tax rates are low and thus repatriation is costly. Although we do not see strong evidence of this at the beginning of our sample, this effect is apparent by the end of our sample. By 2008, only one large economy, the United Kingdom, remained in the top six. The other five countries (Ireland, Bermuda, the Netherlands, Belgium, and Luxembourg) are smaller economies with top corporate tax rates well below the U.S. tax rate. <sup>12</sup> It is also apparent that the correlation between sales and cash had weakened by 2008. Although these countries are the location of most of the foreign cash (subsidiaries in the top six countries now hold 55% of the cash), they generate only 25% of the foreign sales (see Table 1). Some of the countries are particularly noteworthy. Irish subsidiaries held 13.1% of the cash but generated only 4.0% of the sales in 2008; subsidiaries in Luxembourg held 5.5% of the cash but generated only 0.5% of foreign sales in 2008.

Part of the shift between 1998 and 2008 was caused by firms increasing their stockpile of cash in countries that had low tax rates even in 1998 (i.e., the percentage of cash held in Bermuda doubles over our sample period). Foreign tax rates also fell relative to U.S. rates. The average top corporate tax rate across the fifteen countries with the most cash in 1998 (see Table 1) dropped from 38.7% to 29.0% between 1998 and 2008 (see Figure 3). The drop in tax rates among the six countries with the most cash drops is even greater (38.3% to 15.7%) due to the shift of cash to low-tax jurisdictions. During this period,

<sup>12</sup> The corporate tax rates we use in our analysis are marginal statutory corporate tax rates that subsidiaries would face on their next unit of income. If firms have negotiated (face) lower tax rates due to tax holidays, then we will underestimate the incentive to move income to such low-tax jurisdictions. We return to this issue in Section 3.3.

the U.S. corporate tax rate did not change. The decline in foreign tax rates is significant. For example, between 1998 and 2008, the effective tax rate dropped from 32% to 12.5% in Ireland, from 35% to 24.3% in the Netherlands, and even from 56.6% to 30.9% in Germany. <sup>13</sup>

In addition to geographic location, we find foreign cash is not uniformly distributed across industries. Our sample includes firms from 62 two-digit SIC industries. Within this sample, 86% of cash is held by firms in only nine industries; 70% is held by firms in only five industries (see Supplementary Table 1). These industries also have high foreign income, but cash is more asymmetrically distributed than income. The top nine industries sorted by foreign cash generate 32% of their income abroad, compared with 13% for the rest of the sample. Table 2 shows that MNCs actually have lower R&D and lower market to book ratios, whereas firms with large foreign cash holdings are often described as investing in mainly intangible assets. We see evidence of intangible assets when we look at the industries that have the most foreign cash (see Supplementary Table 1). The industry names are not obvious at first since the two-digit industries are quite broad. However, subsectors of the top industries are ones commonly associated with intangible assets. The top industries include: Chemical and Allied products (e.g., pharmaceuticals), Industrial Machinery and Equipment (e.g., computer hardware), Business services (e.g., computer software), and Food & Kindred products (e.g., beverages). In Section 3, we discuss how intangible assets contribute to the rise in corporate cash.

**1.3.2 Firm characteristics: MNC and non-MNC.** Since most of the increase in cash is among MNCs, it is first necessary to understand how MNCs differ from other firms. These differences may help us understand the motivations behind firms' cash holdings and the factors that contribute to the rise in cash balances. <sup>14</sup> Total cash to assets is approximately the same in the full sample and the MNC subsample (22.5% versus 21.1%, see Table 2). The MNCs have significantly higher foreign cash (8.9% versus 1.5% in the full sample) and less domestic cash, with MNCs holding 42% of their cash abroad. <sup>15</sup> Since MNCs are larger, the fraction of cash held abroad is even larger when we look at total

<sup>13</sup> The tax rates are taken from the OECD website (stats.oecd.org), and we use the top corporate tax rate.

Pinkowitz, Stulz, and Williamson (2016) compare the cash holdings of U.S. and foreign MNCs to determine if firm characteristics or country characteristics explain differences in cash holdings across countries. They also present evidence that non-R&D firms and R&D firms are not comparable in terms of how much cash they hold. They show that U.S. MNCs and foreign MNCs hold similar amounts of cash once the high R&D U.S. MNCs are excluded.

<sup>15</sup> The magnitudes of cash holdings in our sample and in Foley et al. (2007) are quite different. In our sample, the total cash to net assets ratio is higher by a factor of almost four (22.5% in Table 2 versus 5.7% in their Table 1) and the average foreign cash to net assets ratio of MNCs is larger by a factor of over nine (8.9% in our Table 2 versus 0.7% mean, 1.0% median in their sample). The dependent variable in their paper is the natural log of cash to assets (or foreign cash to assets). Thus, to make the numbers comparable, we took the exponent of their mean or median (e.g., exp(-2.8687) = 5.7%).

Table 2 Summary statistics

	Full	sample	Multinationals		
Variable	Mean	Standard deviation	Mean	Standard deviation	
Foreign cash to assets	0.015	0.248	0.089	0.147	
Domestic cash to assets	0.210	0.245	0.122	0.179	
Total cash to assets	0.225	0.249	0.211	0.206	
Effective tax rate	0.347	0.022	0.330	0.051	
Ln(sales)	4.788	2.505	6.656	1.982	
Firm has bond rating	0.209	0.406	0.453	0.498	
PPE to assets	0.276	0.247	0.250	0.193	
Return on assets	-0.018	0.322	0.104	0.152	
Firm pays dividends	0.325	0.468	0.480	0.500	
R&D to sales	0.199	0.597	0.073	0.245	
Market to book	3.179	3.151	2.275	2.128	
Book leverage	0.380	0.502	0.372	0.384	
Capital expenditure/assets	0.066	0.093	0.049	0.053	
St. dev. (cash flow)	0.155	0.240	0.060	0.097	

This table contains the means and standard deviations of the foreign, domestic, and total cash to book assets ratio as well as the control variables used in the analysis. The statistics are provided for both the full sample (78,336 firm-year observations) as well as for only those in the BEA multinational (MNC) survey (13,153 firm-year observations). Data definitions can be found in the text. All variables are winsorized at the 1st and 99th percentiles.

cash (weighting each dollar equally opposed to each firm equally). In this case, 64% of the MNCs' cash is held abroad. This ratio rises from 54% to 74% over our sample period. Foreign cash holdings are concentrated in a subset of MNCs, an issue we explore later.

Multinational and domestic firms differ by more than size. Compared with domestic firms, firms with foreign operations are more profitable, more likely to pay dividends, and more likely to have access to the bond market (i.e., a bond rating), while also having less-volatile cash flows. These firm characteristics are normally associated with greater capital market access, not less. MNCs invest less in capital expenditures and R&D. Thus, the average MNC does not appear to be a capital-constrained firm, yet these firms are responsible for a majority of the rise in cash.

#### 2. Determinants of Cash Levels: By Location

#### 2.1 Precautionary motives

To understand the motivations for holding cash, we first regress total cash and marketable securities on firm characteristics that, in the prior literature, have been shown to explain the cash position of firms. As we investigate the determinants of firms' cash holdings, we will examine variation across firms with and without foreign operations. Among the firms with foreign operations, we can examine the determinants of their domestic and foreign cash holdings. This allows us to compare our results to prior work and highlight where the results are similar and where they differ. Consistent with prior work such as Bates, Kahle, and Stulz (2009), we find evidence of a precautionary motive

Table 3 Baseline cash regressions

	I	II	III	IV	V	VI	VII	VIII
	Total cash	Total cash	Domestic cash	Domestic cash	Domestic cash	Foreign cash	Foreign cash	Foreign cash
	All firms	MNC	All firms	MNC	MNC	MNC	MNC	MNC high for income
Effective tax rate	-0.736***	-0.679*	0.069	0.063	0.057	-0.743*	-0.759*	-1.111*
	(0.073)	(0.073)	(0.046)	(0.048)	(0.048)	(0.076)	(0.078)	(0.202)
Ln(firm sales)	-0.016*	-0.005***	-0.017*	-0.012*	-0.010*	0.008*	0.008*	-0.002
	(0.001)	(0.003)	(0.001)	(0.002)	(0.002)	(0.002)	(0.002)	(0.002)
Has bond rating	0.010*	0.003	0.007**	-0.005	-0.007	0.008	0.008	-0.002
	(0.004)	(0.008)	(0.003)	(0.007)	(0.007)	(0.006)	(0.007)	(0.004)
PPE to book assets	-0.321*	-0.272*	-0.313*	-0.188*	-0.171*	-0.083*	-0.080*	-0.027***
	(0.006)	(0.018)	(0.006)	(0.015)	(0.015)	(0.016)	(0.016)	(0.014)
Return on assets	0.027*	-0.080**	0.031*	0.005	0.039	-0.085**	-0.093**	-0.127**
	(0.006)	(0.035)	(0.005)	(0.027)	(0.028)	(0.038)	(0.038)	(0.053)
Firm pays dividends	-0.013*	-0.024*	-0.014*	-0.033*	-0.032*	0.009	0.010	0.004
	(0.003)	(0.007)	(0.003)	(0.006)	(0.006)	(0.006)	(0.006)	(0.003)
R&D to sales	0.136*	0.280*	0.136*	0.272*	0.268*	0.008	0.007	-0.021
	(0.003)	(0.032)	(0.003)	(0.031)	(0.033)	(0.016)	(0.016)	(0.017)
Market to book	0.004*	0.010*	0.004*	0.010*	0.010*	0.000	0.001	0.002***
	(0.000)	(0.002)	(0.000)	(0.001)	(0.002)	(0.001)	(0.001)	(0.001)
Book leverage	-0.096*	-0.107*	-0.096*	-0.107*	-0.102*	-0.000	-0.002	0.000
	(0.003)	(0.010)	(0.003)	(0.009)	(0.009)	(0.006)	(0.006)	(0.006)
Capital exp/sales	0.081*	0.256*	0.074*	0.207*	0.170*	0.050	0.043	0.014
	(0.010)	(0.051)	(0.010)	(0.046)	(0.046)	(0.040)	(0.040)	(0.033)
St. dev. (cash flow)					0.169*		0.042	
					(0.040)		(0.028)	
Domestic firm	-0.012*		0.060*					
(1 if yes)	(0.004)		(0.004)					
Observations	78,164	12,318	78,164	12,318	11,847	12,318	11,847	6,524
$R^2$	0.393	0.313	0.413	0.335	0.338	0.108	0.111	0.070

The table contains regressions of the ratio of the firm's cash to book assets on a set of firm characteristics. *Cash* is defined as total cash (Columns I and II), domestic cash (Columns III–V), and foreign cash (Columns VI–VIII) divided by net assets. The entire sample is included in the regression in Columns I and III. Only multinational firms (MNC) are included in the sample in Columns II and IV–VIII. The sample in Column VIII includes only MNCs whose foreign source income percentage is above the median. Each regression contains year dummies. Standard errors are clustered by firm. Statistical significance at the 1%, 5% or 10% levels is reported as superscripts \*, \*\*, and \*\*\* respectively.

for stockpiling cash when looking at the total cash held by a firm. Firms that should have greater access to the capital markets (are larger, have a bond rating, have greater asset tangibility [higher PPE/book assets and lower market to book ratio]) as well as those that invest less and/or return more capital to investors (lower R&D, lower capital expenditure, and higher dividends) hold less cash. Traditionally, these results have been interpreted as consistent with the precautionary savings motivation because these firms are less likely to be capital-rationed and thus benefit less from stockpiling cash. The results are broadly consistent whether we examine all firms (see Table 3, Column I) or only multinational firms (firms with foreign profits: see Table 3, Column II). <sup>16</sup>

The standard errors are clustered by firm. We also estimate White standard errors, standard errors clustered by year, and standard errors clustered by firm and year (Petersen 2009). Consistent with a firm effect, the t-statistics

Having established that the results are consistent with the prior literature that examined total cash holdings (e.g., Compustat data), we can now explore whether the determinants of cash holdings are the same for domestic and foreign cash. In the remaining columns of Table 3, we run the regressions for domestic and foreign cash separately. The first thing to note is that many of the variables that are related to precautionary motives are relevant only for explaining domestic cash. The precautionary savings motivations are a significant determinant of the observed variation in the domestic cash of firms whether we look at all firms (Table 3, Column III) or only multinational firms (Column IV). Firms that are larger, have greater asset tangibility (PPE/book assets), pay higher dividends, conduct less R&D, have lower market to book ratios, have lower capital expenditure, and have higher leverage ratios all hold less domestic cash.<sup>17</sup> The economic effects are large as well. For example, increasing R&D by one standard deviation (0.597 from Table 2, full sample) leads to an increase of 8.1 percentage points in cash to assets  $(0.136 \times 0.597 =$ 0.081) for all firms (Table 3, Column III). This ratio is large compared with the average domestic cash to assets ratio of 21% (Table 2). These results are consistent with the types of firms most likely to be constrained holding more domestic cash to mitigate potential underinvestment that may result from such rationing.

The precautionary savings variables, which are key to explaining the level of domestic cash, have little predictive power in explaining foreign cash positions (see Table 3, Column VI). The coefficients either shrink, lose statistical significance, or flip signs (e.g., firm size). Firms with more tangible assets (PPE/Assets) hold statistically significantly less foreign cash, although the coefficient is 56% smaller than for domestic cash (Column IV). Growth proxies (the R&D to sales ratio and the market to book ratio) have small estimated coefficients that are no longer statistically significant (even though the standard errors are the same or smaller). In addition, the coefficients on variables explaining capital rationing—such as whether the firm pays dividends and the level of leverage—have shrunk in magnitude and are no longer statistically significant.

In addition to the Table 3 baseline variables, there are other ways to measure precautionary savings motives (e.g., credit rationing or investment risk). For example, the literature has found that firms whose standard deviation of cash flow (measured over the preceding five years) hold more domestic cash

fall (the standard errors rise) when we cluster by firm relative to White standard errors. For example, the *t*-statistic on R&D falls from 73.6 to 43.6, and the *t*-statistic on the effective tax rate falls from 18.5 to 9.9 (Column I). Clustering by year produces *t*-statistics that are slightly larger than when we cluster by firm and smaller than when we use White standard errors (e.g., the *t*-statistic on the effective tax rate is 11.7 when standard errors are clustered by year). Clustering by both firm and year produces *t*-statistics that are slightly smaller than clustering by only firm. The largest change occurs for the effective tax rate, where the *t*-statistic falls from 9.9 to 8.3. This pattern of results is consistent across the following tables.

<sup>17</sup> If we do not include the firm's leverage, the results are even stronger (e.g., the coefficients are larger in magnitude).

(Bates, Kahle, and Stulz 2009). We find the same effect. The coefficient is both statistically and economically significant (Table 3, Column V). A one-standard-deviation increase in cash flow volatility increases the domestic cash to assets ratio by 1.6 percentage points  $(0.169 \times 0.097)$ . Cash flow volatility has no effect on the amount of foreign cash firms hold, nor does it change the magnitude of the coefficient on the effective tax rate (Table 3, Column VII). <sup>18</sup>

The explanatory variables thus far are all measured at the firm level. In many cases, this is because they measure the firm's access to the capital market (e.g., firm size, asset tangibility, and the existence of a bond rating). However, the intensity and type of investment of the subsidiary may differ from that of the entire firm. To test if the firm-level variables are such noisy measures that they drive the precautionary savings variables to zero, we rerun the regression only using observations where the foreign income is above the median (see Table 3, Column VIII). For these observations, the firm-level variables are more closely associated with the subsidiary-level variables. The explanatory power of the precautionary savings variables does not improve, and in two cases, it shrinks. <sup>19</sup>

In sum, the precautionary motives are an important determinant of a firm's domestic cash holdings (whether a firm is MNC or not), but not of its foreign cash holdings. This is not to say that foreign cash cannot in theory provide precautionary savings. Multinationals, such as Apple, have borrowed with the market knowing they hold foreign cash (Lattman and Eavis 2013; Worstall 2015). However, foreign cash is not viewed as a source of cheaply accessible savings due to the tax cost of repatriation, and precautionary cash needs do not explain the observed growth in corporate foreign cash.<sup>20</sup>

#### 2.2 Foreign tax effects

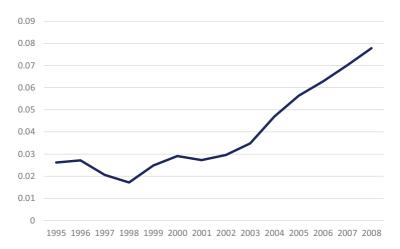
Firms with lower effective tax rates hold more cash in total, but this effect is due entirely to the foreign cash holdings of MNCs. While we see lower effective tax rates raise foreign cash levels, there is no reduction in domestic cash of

Supplementary Table 2 contains two additional measures of precautionary saving from the literature: the fraction of the prior three years during which the firm's internal cash flow (EBITDA – taxes – capital expenditure) was insufficient to finance their investment (Faulkender and Petersen 2012) and product market fluidity, a forward-looking measure of product market risk (Hoberg, Phillips, and Prabhala 2014). As with the prior results, we find that firms that are more constrained by the capital markets or face greater investment uncertainty, hold more domestic cash (Supplementary Table2, Columns I and III). Greater product market fluidity leads to a statistically significant decline (opposed to an increase) in foreign cash, but the magnitude is tiny. These additional controls, however, do not change the coefficient on the effective tax rate. No matter how we control for precautionary motives, lower foreign tax rates lead to significantly larger foreign cash balances (compare Table 3, Column VI to Supplementary Table 2, Columns II and IV).

<sup>19</sup> The capital expenditure variable is no longer statistically significant, and the coefficient on PPE/assets shrinks by an additional 63%. We do observe PPE/assets, R&D, and sales at the subsidiary level. We return to this issue in Section 4, but the conclusion that precautionary savings does not drive foreign cash is unchanged.

Firms with more foreign cash do not increase their domestic liabilities to access this cash (De Simone and Lester 2017), but they do tend to make greater foreign acquisitions that are value destroying (Hanlon, Lester, and Verdi 2015). They also increased their foreign cash more rapidly when a repatriation holiday became more likely (De Simone, Piotroski, and Tomy 2017). These facts are all consistent with foreign cash being a poor source of precautionary savings, which is what we show.

# A Average related sales to GDP



# **B** Average related sales to GDP by tax haven status

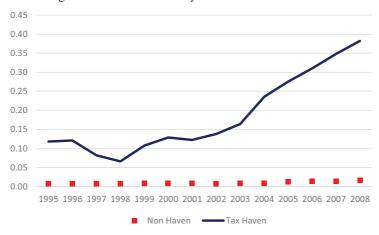


Figure 4
The growth of related sales

For each country in our sample, we sum the related sales originating from all subsidiaries located in that country each year. We then divided this amount by the GDP of the country. The average (multiplied by 1M) is graphed for each year from 1995 to 2008 in panel A. In panel B, we graph the average ratio for countries classified as tax havens or not (as defined by the Global Policy Forum; see Dyreng and Lindsey 2009).

MNCs as the effective tax rate falls (see Table 3, Column IV). The coefficient estimate in Column VI implies that lowering the effective tax rate from 35% to 30% (approximately the standard deviation from Table 2) will increase the ratio of foreign cash to assets by 3.7 percentage points. This is an increase of 42% relative to the mean (3.7/8.9). Foley et al. (2007) also find a statistically

significant relationship between the cost of repatriating and the level of foreign cash (see their Table 5, Column 1). A rise of one standard deviation in the cost of repatriation (lower foreign tax rates) increases the ratio of foreign cash to assets by 12% (see Foley et al. 2007, 595). The magnitude of the effect we document is 3.5 times larger, and it is even larger when we look at the actual change in the ratios of foreign cash to assets. In their results, this ratio rises by 0.1% (i.e., 10 basis points from 0.71% to 0.81%); our regressions imply an increase of 3.7 percentage points or 37 times larger (see Appendix I for a comparison of the tax variables used in our paper and Foley et al. 2007 and the calculation of the magnitude of the effects).

Why would the sensitivity of foreign cash to foreign tax rates be so much higher in our sample? We think the answer is the different sample periods. Foley et al. (2007) use the BEA benchmark surveys from 1982, 1989, 1994, and 1999 to measure foreign cash. We create an annual panel using both the BEA's benchmark survey and the annual surveys, spanning 1998 to  $2008.^{21}$  The two sample periods have little overlap. At the beginning of our sample and during the Foley sample, the average foreign tax rate and the U.S. corporate tax rate are very similar (see Figures 3 and 4-C in Graham and Leary 2018). However, during our sample period, average foreign tax rates fall significantly. When average foreign tax rates are equal to U.S. tax rates, the tax benefits for shifting income to foreign subsidiaries are minimal, and thus less cash is trapped abroad. Over time, as foreign tax rates have come down, the incentive to move income abroad has increased. Figure 2 shows that during this period when U.S. and foreign corporate tax rates diverged, foreign cash grew much faster.

The enactment of the "check-the-box" regulation also facilitated the ability of firms to shift income overseas. This occurred in 1997, near the end of the Foley sample and just before the beginning of ours. The U.S. Treasury enacted "check-the-box" (CTB) regulations to simplify tax policy by allowing firms to self-identify subsidiaries for tax purposes (Albertus 2016). What followed was the proliferation of hybrid entities where a subsidiary could be considered a "disregarded entity" by U.S. tax laws but be treated as a corporation in the foreign jurisdiction. Normally, financial payments between a parent firm and its foreign subsidiary would have tax implications, as the U.S. tax code does not defer taxation of "passive income" or "Subpart F income." Check-the-box

<sup>21</sup> In the annual surveys, we must estimate marketable securities by subtracting an estimate of accounts receivable from other current assets (see Equation 2). Total foreign cash is higher in the benchmark years (1990 and 2004) relative to surrounding years (see Figure 2). One interpretation is that we are underestimating the level of foreign cash because we are subtracting off too high a number for accounts receivable in the non-benchmark years. The benchmark survey also includes long-term marketable securities that may also account for the higher values in these years. The time dummies in the regression will absorb this effect if it affects all firms the same. To verify that our estimation approach does not change our results, we reestimated the main regressions in Table 3 using only the benchmark years of 1999 and 2004 (see Supplementary Table 3). Although the sample size shrinks and we thus lose some statistical significance, the basic results change very little. The coefficient on the effective tax rate shrinks from -0.743 to -0.663, and the t-statistic is still greater than 7.2 (Column V). The coefficients on the precautionary savings variables are similar in most cases.

regulations allowed firms to treat such payments as internal transfers and not subject to U.S. taxation, encouraging the creation of these overseas hybrid entities. CTB was enacted in January 1997 but was quickly considered for repeal. In April 1998, the repeal idea was dropped by the Senate Finance Committee, and the regulation was perceived as enduring (Drawbaugh and Sullivan 2013). Blouin and Krull (2014) document a growth of subsidiaries in tax haven countries and a growth of intercompany transfers following passage of CTB regulations.<sup>22</sup> Together, the incentive and ability to transfer price have made the role of foreign taxes significantly more important over time.

# 2.3 The rise in corporate cash: Precautionary savings versus tax effects

Our regression results are based on a panel data set, and so the coefficients are estimated from both cross-sectional and time-series variation. Firms with poorer access to capital markets may hold more cash (cross-sectional variation) or, as firms' access to the capital markets improves (e.g., they get larger or investment risks declines), they may hold less cash (time-series variation). We can use our coefficient estimates and the change in the independent variables to document how much of the change in the cash to assets ratio over our sample period is due to changes in the precautionary versus tax motivations. The average domestic cash to assets ratio for all firms rises by 0.7 percentage points over our sample period. The change in the precautionary savings variables (everything except the tax rates and the time dummies) implies a decline of 1.6 percentage points. The declining tax rate has no effect on domestic cash. The time dummies, which pick up intertemporal changes in domestic cash that is uncorrelated with the independent variables, imply an increase of 2.3%. Thus, the included precautionary savings variables do not explain the rise in domestic cash.<sup>23</sup>

The foreign cash to assets ratio of MNCs rises from 6.8 to 12.0 percentage points, an increase of 5.2 percentage points. This increase is explained almost entirely by the drop in the effective tax rate. The decline in the effective tax rate implies an increase in the foreign cash-to-assets ratio of 4.1 percentage points. The time dummies imply an increase of only 0.1 percentage points.

In these regressions, we document the factors that lead to a rise in a firm's cash to assets ratio. The increases we document here are smaller than the increases

<sup>22</sup> In their Figure 1, Blouin and Krull (2014) show that the average number of subsidiaries in tax haven rose from two in 1983 to three in 1998. It then rises to five by 2008. Klassen and Laplante (2012) find that firms more actively shifted income out of the United States as the regulatory costs fell and the firms learned how to shift income.

<sup>23</sup> These calculations do not include the effect of changes in the standard deviation of cash flows over our sample period. The coefficient on the standard deviation of cash flows is statistically significant in explaining the domestic cash held by MNCs (Table 3, Column V). If we included this variable in the domestic cash regression (Table 3, Column III), the rise in the standard deviation of cash flows would imply an increase in the domestic cash to assets ratio of only 0.09 percentage points for all firms (0.0009 = 0.024 [0.158 – 0.121], results available from the authors) and 0.27 percentage points for MNCs (0.169 [0.058 – 0.042]). The standard deviation of cash flow is important in explaining the cross-sectional variation in domestic cash, but it does not explain a significant increase in domestic cash over our sample period. We thank the referee for recommending this calculation.

in total cash that we graphed in Figure 2. The ratio of domestic cash to assets for all firms rises by 4% or 0.7 percentage points from 19.4% to 20.1%, while total domestic cash (dollars) rises by 80% in Figure 2 (all firms). The change in total cash (dollars) arises from three sources: the change in a firm's cash to assets ratio (which we document in Table 3), changes in firm size (book value of assets), and changes in the number of firms. To control for changes in the number of firms, we recalculate Figure 2 and the regressions using a balance sample (i.e., the firms appear in Compustat all 11 years; results available from the authors). In this case, total cash rises by 70% (versus 80% in the full sample) and the ratio of domestic cash to assets falls by 0.009 (opposed to a rise of 0.007 in the full sample). Thus the increase in total domestic cash that we see in Figure 2 is driven completely by firms becoming larger, as opposed to firms saving more cash.

The results for foreign cash tell a different story. The ratio of foreign cash to assets rises by 77% or 5.2 percentage points from 6.8% to 12.0%, while the total foreign cash of MNCS (in dollars) rises by 440% in Figure 2. As with domestic cash, we recalculate Figure 2 and the regression using a balanced sample. In the balanced sample, total foreign cash rises by 580% (versus 440% in the full sample), and the cash to assets ratio rises by 5.4 percentage points (versus 5.2 percentage points in the full sample). Thus, the rise in foreign cash comes from a slight increase in the number of MNCs (8%), an increase in firm size but also a significant increase in the foreign cash that firms choose to hold controlling for size. Since our interest is in a firm's decision of how much cash to hold and how this has changed, not in explaining changes in firm size, our regressions use the cash to assets ratio as the dependent variable. <sup>25</sup>

# 3. Income Shifting and Intangible Assets: The Mechanism Behind Cash Accumulation?

# 3.1 Transfer pricing as the mechanism

Holding cash abroad may reduce financial flexibility (domestic cash generally is a better store of precautionary savings), but it can have significant tax benefits. We next explore which firms choose to build up foreign cash stockpiles and demonstrate how such firms actively minimize taxes. Firms do not usually transfer cash into low-tax jurisdictions, but they may relocate profit and cash-flow-generating assets into lower taxed subsidiaries. Thus, transfer pricing—how within-firm sales are priced—is an important element in the movement of earnings to subsidiaries in low-tax jurisdictions (Grubert and Mutti 1991).

 $<sup>^{24}</sup>$  The number of domestic firms falls over our sample period by 35%.

Alternatively, we could have run our regression with the log of cash as the dependent variable. In this specification, a lower effective tax rate still leads to higher foreign cash balances, but so does having a debt rating or having greater sales (results available from authors). This is the challenge with interpreting a regression whose dependent variable is not scaled by firm size. Any variable that is positively correlated with firm size will predict higher cash holdings.

Table 4 Related sales cash regressions

	I	II	III	IV	V	VI	VII	VIII	IX
	Domestic cash	Foreign cash	Foreign cash	Foreign cash	Domestic cash	Foreign cash	Foreign cash	Foreign cash	Foreign cash $(\Delta)$
	MNC	MNC	MNC R&D =0	MNC R&D > 0	MNC	MNC	MNC R&D = 0	MNC R&D > 0	MNC R&D > 0
Related sales	-0.091**	0.361*	0.088	0.414*	-0.054*	0.175*	0.121*	0.190*	0.077**
	(0.035)	(0.093)	(0.156)	(0.097)	(0.019)	(0.033)	(0.026)	(0.045)	(0.037)
Effective tax	-0.042	-0.347*	-0.389*	-0.315*					-0.059**
rate	(0.057)	(0.060)	(0.088)	(0.078)					(0.029)
Related sales	0.049	-0.315	0.321	-0.486**	*				-0.176
× tax rate	(0.113)	(0.284)	(0.465)	(0.295)					(0.113)
Tax haven					-0.003	0.043*	0.041*	0.043*	
(1 if yes)					(0.006)	(0.005)	(0.007)	(0.007)	
Related sales					-0.026	0.135*	0.096	0.126**	
× tax haven					(0.022)	(0.043)	(0.067)	(0.054)	
Ln(firm sales)	-0.011*	0.002	-0.003	0.005**	*-0.010*	-0.002	-0.006**	-0.000	0.002**
	(0.002)	(0.002)	(0.002)	(0.003)	(0.002)	(0.002)	(0.002)	(0.003)	(0.001)
Has bond	-0.005	0.006	0.001	0.009	-0.005	0.005	0.003	0.007	0.001
rating	(0.007)	(0.006)	(0.006)	(0.009)	(0.007)	(0.006)	(0.006)	(0.009)	(0.003)
PPE to book	-0.191*	-0.072*	-0.068*	-0.056**	*-0.193*	-0.065*	-0.060*	-0.060**	0.002
assets	(0.015)	(0.014)	(0.013)	(0.030)	(0.015)	(0.013)	(0.012)	(0.030)	(0.009)
Return on assets	s 0.009	-0.096*	-0.040	-0.134*	0.007	-0.093**	-0.036	-0.126*	-0.070***
	(0.027)	(0.036)	(0.034)	(0.048)	(0.027)	(0.036)	(0.034)	(0.048)	(0.014)
Firm pays	-0.033*	0.011**	0.001	0.016**	-0.034*	0.007	-0.001	0.012	0.000
dividends	(0.006)	(0.005)	(0.006)	(0.007)	(0.006)	(0.005)	(0.006)	(0.007)	(0.002)
R&D to sales	0.279*	-0.016		-0.030**	* 0.280*	-0.024**	*	-0.036**	-0.009**
	(0.032)	(0.014)		(0.017)	(0.032)	(0.014)		(0.017)	(0.005)
Market to book	0.010*	0.000	0.000	0.000	0.010*	0.000	-0.000	0.000	0.001
	(0.001)	(0.001)	(0.001)	(0.002)	(0.001)	(0.001)	(0.001)	(0.001)	(0.001)
Book leverage	-0.106*	-0.003	-0.002	-0.003	-0.106*	-0.003	-0.004	-0.001	0.002
· ·	(0.009)	(0.006)	(0.007)	(0.009)	(0.009)	(0.006)	(0.007)	(0.009)	(0.004)
Capital	0.205*	0.057	0.059**	* 0.044	0.205*	0.058	0.050	0.058	0.032
exp/sales	(0.046)	(0.036)	(0.035)	(0.079)	(0.046)	(0.036)	(0.035)	(0.080)	(0.033)
Observations	12,318	12,318	4,691	7,627	12,258	12,258	4,665	7,593	7,107
$R^2$	0.343	0.248	0.144	0.267	0.344	0.264	0.163	0.276	0.058

The table contains regressions of the ratio of the firm's cash to book assets on a set of firm characteristics for multinational firms. Cash is defined as domestic cash (Columns I and V), foreign cash (Columns II—IV and VI–VIII), or change in foreign cash (IX). Related sales is defined as the percentage of the firm's total sales that are sales made by its subsidiaries to other subsidiaries or to the parent. The sample includes only multinational firms (MNC). Columns III and VII contain only firm-years with zero reported R&D, while Columns IV and VIII contain only firm-years with strictly positive reported R&D. In Columns V–VIII, the effective tax rate is replaced by a tax haven dummy, which is equal to one if the firm has a subsidiary in a tax haven as defined by the Global Policy Forum (see Dyreng and Lindsey 2009). Each regression contains year dummies. Standard errors are clustered by firm. Statistical significance at the 1%, 5%, or 10% levels is reported as \*, \*\*, and \*\*\*, respectively.

Starbucks, for example, was investigated by European Commission regulators to determine whether "Dutch authorities allowed Starbucks to use unfair methods to shrink its taxable income, including paying a royalty to a partnership in Britain, Alki, for a recipe for coffee-roasting" (Kanter 2014). Underpinning transfer pricing is the nature of the intellectual property of the firm. Not only is it easier to transfer intellectual property to low-tax jurisdictions than to transfer physical capital, it is also easier to avoid charges of tax avoidance when income arises from assets that are more difficult to value, such as patents and technology (Grubert 2003; Levin and McCain 2013; De Simone, Huang and Krull 2017;

Guveneny et al. 2018). Thus, firms with more unique assets have greater ability to lower their effective tax rates by transferring income to low-tax jurisdictions. Although this is a plausible channel that could explain the rise in foreign cash, what is missing is empirical evidence making the connection.<sup>26</sup>

**3.1.1 Empirical role of related sales.** To empirically document the role of transfer pricing in the rise of foreign cash, we first calculate the portion of a firm's sales that it deems "related" or "affiliated" (related sales). In the BEA data, firms report the subsidiary's revenue arising from sales to the other subsidiaries of the firm or to its parent. We sum the related sales across all foreign subsidiaries of the firms and express this amount as a percentage of the firm's total revenue. We hypothesize that, if transfer pricing is a mechanism that facilitates the movement of earnings to low-tax jurisdictions, then firms with high levels of related sales and low effective tax rates will accumulate more cash abroad. The analysis is presented in Table 4.

While higher related sales do not increase domestic cash (see Table 4, Column I) for MNCs, both the effective tax rate and related sales are important determinants of foreign cash holdings. The coefficient on the effective tax rate is negative, the coefficient on related party sales is positive, and both are statistically different from zero (Table 4, Column II, p-value < 0.001). The coefficient on the cross product (tax rate multiplied by related sales) is negative but not statistically different from zero. While low tax rates themselves are important in explaining large foreign cash positions, this effect is enhanced by low-tax-rate firms' abilities to move income around within the firm. Firms with greater ability to move income to low-tax jurisdictions (through related party sales) have more opportunity to lower their taxes and are the ones with the largest foreign cash balances. Over our sample period, related sales grew significantly, consistent with their role in the rise of foreign cash. The average of the ratio of related sales originating from all the subsidiaries in a given country divided by the GDP of the country is graphed in Figure 4, panel A. Related sales started to grow faster than the country's economy beginning in 1999 (the second year of our sample). This corresponds to timing of check-the-box regulation, which facilitated income shifting. If we divide the sample into countries that are classified as tax havens and those that are not, the growth in related sales (relative to the economy) is concentrated exclusively in the tax haven countries (see Figure 4, panel B).

# 3.2 Empirical role of intangible assets

These results still do not explain why all firms do not engage in such related party sales to lower their corporate income tax liability. There must be some

Foley et al. (2007) suggest the transfer-pricing channel could be important in explaining the rise in cash, but their paper notes a lack of empirical documentation, citing only anecdotal evidence. "Anecdotal evidence suggests that technology-intensive firms can shift income to low tax jurisdictions more easily than other types of firms."

restriction on firms' ability to place subsidiaries in low-tax jurisdictions and/or use related party sales to lower taxes. Intangible assets are easier to reallocate to low-tax jurisdiction countries than are economic values arising from physical capital (e.g., manufacturing, mining, timber, etc.; see De Simone, Mills, and Stomberg 2017). To explore this channel further, we divide the sample into those firms engaged in significant intellectual property development, as measured by disclosing material amounts of R&D spending (non-zero and non-missing) and those firms without material R&D spending (see Table 4, Columns III and IV).

Intellectual property matters. Among firms with no R&D expenditure, lower tax rates do lead to higher foreign cash balances, but related sales have no effect (the coefficient is positive but small and statistically indistinguishable from zero). The effect of related sales on foreign cash holdings appears only among firms with R&D expenditures (Column IV).<sup>27</sup> When related sales are zero, the effect of taxes on foreign cash holdings is very similar for firms with and without R&D (compare the coefficient on the effective tax rate in Columns III and IV). Not only do increases in related sales increase foreign cash holdings directly for firms with R&D expenditure, but they also increase the effect of lower foreign taxes on foreign cash holdings (the coefficient on the cross product is negative, economically large, and statistically significant).<sup>28</sup> For example, lowering the effective tax rate from 35% to 30% and increasing related sales by 22.5% (the interquartile range) increases the cash to net book assets by 7.4 percentage points.<sup>29</sup> This is large relative to the mean and standard deviation of foreign cash from Table 2 (8.9% and 14.7%).<sup>30</sup>

Using the coefficient estimates, we can measure how much of the rise in the foreign cash to assets ratio over our sample period is due to precautionary

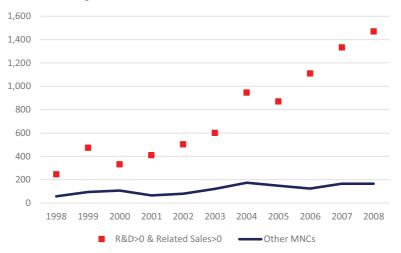
Firms without intangible assets do have supply changes that reach across their different foreign subsidiaries (i.e., positive related sales), although both the level and increase in their related sales are much smaller. The related sales of firms without R&D increase from 5.1 to 5.3% over our sample period, while the related sales for firms with positive R&D increase from 12.3 to 19.7%. As we discussed above, it is more difficult to set transfer prices that deviate from economic value when assets are tangible. For example, if one subsidiary extracts and sells copper to another subsidiary which manufactures copper pipe, there is an arm's-length market price of copper that tax authorities can use as a comparison. In addition, where the copper is extracted and where the pipe is manufactured are more easily observable. This is why we find related sales are a mechanism to transfer income to low-tax countries and thus lead to a rise in foreign cash only in firms with positive R&D.

When we estimate these regressions using only the two benchmark years, the results for the set of firms with R&D are similar (see Supplementary Table 4, Column IV). The coefficient on the effective tax rate shrinks but is still statistically significant. Both the related sales and cross product coefficients increase and are statistically significant.

<sup>&</sup>lt;sup>29</sup> For the MNCs with zero R&D (Column III), lowering the tax rate from 35% to 30% raises the foreign cash to net book assets ratio by only 2.0 percentage points.

R&D expenditures have no direct effect on foreign cash. The coefficient on R&D is small in magnitude (Table 4, Column IV). In our results, R&D expenditure has a binary effect on foreign cash. It measures a firm's ability to use transfer pricing. This is very different from the findings of Foley et al. (2007). They find a positive and statistically significant effect of R&D on foreign cash that is almost as big as the coefficient in the domestic cash regression (see their Tables 5 and 6). This is what we would expect when foreign tax rates do not differ significantly from U.S. rates. In this case, foreign and domestic cash are equally valuable stores of precautionary savings. When foreign tax rates fall significantly below U.S. rates, however, the value of foreign cash as a source of precautionary savings declines. This is why we find a small coefficient on R&D expenditure and instead R&D denotes the ability to use transfer pricing during our sample period.

# A Total foreign cash



# B Mean foreign cash/assets

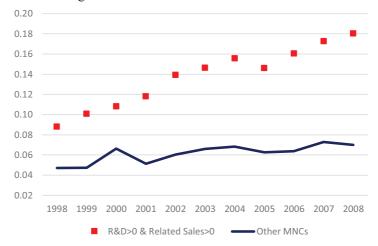


Figure 5
Foreign cash of MNC by R&D and related sales

We graph total foreign cash (panel A) and the mean foreign cash to assets ratio (panel B) for two samples: MNCs that report both positive (and non-missing) R&D and positive related sales versus all other MNCs (either or both R&D and related sales are zero, or in the case of R&D missing). Related sales are a subsidiary's revenue arising from sales to the other subsidiaries of the firm or to its parent. Total foreign cash is reported in \$B\$ in panel A.

savings versus tax effects. For firms with positive R&D (Table 4, Column IV), the foreign cash assets ratio rises by 6.9 percentage points or 87% (from 7.9 to 14.8%). A majority of the rise is due to changes in the tax variables. The effective tax rate falls from 35% to 29% and related sales rises from 12% to

 $R^2$ 

П Ш Foreign Foreign Foreign cash cash cash MNC MNC R&D=0MNC R&D > 0Related sales 0.276\*-0.0440.333\*(0.022)(0.043)(0.027)Effective tax rate -0.092\*-0.213\*-0.017(0.042)(0.043)(0.031) $-0.692^{*}$ Related sales xtax rate  $-0.520^{\circ}$ 0.377(0.073)(0.136)(0.092)Observations 12,318 4,691 7,627

Table 5
Related sales cash regressions (including fixed effects)

This table contains regressions from Table 4, Columns II, III, and IV, but with firm dummies included. These regressions contain the same control variables, but only the tax variables are presented. The table contains regressions of the ratio of the firm's foreign cash to book assets on a set of firm characteristics. *Related sales* is defined as the percentage of the firm's total sales that are sales made by its subsidiaries to other subsidiaries or to the parent. The sample includes only multinational firms (MNC). Column II contains only firm-years with zero reported R&D, while Column III only contains firm-years with strictly positive reported R&D. Each regression contains year dummies. Standard errors are clustered by firm. Statistical significance at the 1%, 5%, or 10% levels is reported as \*, \*\*\*, and \*\*\*\*, respectively.

0.655

0.731

0.715

20%, and this leads to an increase of 4.6 percentage points in foreign cash to assets. Changes in precautionary savings lead to an increase of 0.6 percentage points. The remaining rise is absorbed by the time dummies.

As we saw in Figure 2, the rise in foreign cash of MNCs has been much greater than the rise of domestic cash (in either domestic firms or MNCs). Our empirical results document the role of intellectual property and transfer pricing in moving earnings from high-tax jurisdictions to low-tax jurisdictions, resulting in significant amounts of trapped cash. To see their role, we graph total foreign cash held by MNCs that report positive R&D and positive related sales versus all other MNCs in Figure 5.31 It is clear that the dramatic growth in foreign cash has been concentrated in the firms that can and do use transfer pricing to move income to low-tax jurisdictions. This is true if we examine total foreign cash (Figure 5, panel A) or the foreign cash to assets ratio (see Figure 5, panel B). Over our sample period, there was very little increase in the foreign cash held by firms that did not have positive R&D or positive related sales. In fact, 92% of the increase in foreign cash that we observed in Figure 2 occurred in firms that have both positive R&D and positive related sales. As the rise in cash is concentrated in foreign cash and the rise in foreign cash is concentrated in a subset of firms, we need to focus on these firms.<sup>32</sup>

<sup>31</sup> We also graph total cash for MNCS with positive versus zero R&D in Supplementary Figure 1 and for MNCs with positive versus zero related sales in Supplementary Figure 2.

<sup>32</sup> We can also split the sample based on measures of precautionary savings to see if the rise in foreign cash is more pronounced in firms with stronger precautionary demand for cash. When we split the sample based on firms' market fluidity (see Supplementary Table 2), we see no difference in the rise in foreign cash. MNCs with

While the statutory corporate tax rate measures the marginal tax rate specified in the tax code, it may not fully capture the marginal tax rates that firms actually face on their foreign income. For example, the country of Luxembourg was known to write firm-specific special agreements that dramatically reduced the tax rate—often to near zero (Bowers 2014; Karnitschnig and Van Dallen 2014). To determine how important this is to our results, we replaced our effective tax rate variable with a dummy variable that is equal to one for firm-years in which the firm has at least one subsidiary in a tax haven country (see Dyreng and Lindsey 2009). The tax haven variable has the potential advantage of picking up variation in the marginal tax rate not captured by the statutory rate, while the effective tax rate variable has the potential to capture tax rate changes across firms and over time.

The results using the tax haven dummy are broadly similar to earlier results. Firms that have a subsidiary in a tax haven have a foreign cash to assets ratio that is 4.3 percentage points higher (see Table 4, Column VI). As before, increases in related sales raise foreign cash by a statistically significant amount. The coefficient on related sales has not changed for firms with zero R&D (compare the coefficient in Columns III and VII). It is now statistically significant but still smaller than for firms with positive R&D. The cross product is large and statistically significant. The economic magnitude of the tax variables is slightly larger in this specification. Changing from zero to a positive number of subsidiaries in a tax haven and increasing related sales by 22.5% (the interquartile range) increases the foreign cash to net book assets by 11.2 percentage points for firms with positive R&D (see Table 4, Column VIII).

Foley et al. (2007) also examine the joint effect of R&D and foreign taxes on firms' foreign cash holdings, but their results are very different. They regress the log of the foreign cash to assets ratio on the foreign tax rate (country tax) and the foreign tax rate interacted with the R&D to assets ratio (see their Table 8, Column 3). The coefficient on the country tax rate is negative. The lower the foreign tax rate, the more foreign cash in the subsidiary. This makes sense. However, this coefficient measures the effect of the foreign tax rate for firms whose R&D expenditures are zero. The interaction coefficient is positive and large. Thus, for firms that invest in R&D, the coefficient on the foreign tax rate turns positive. That implies that for high R&D firms, where transfer-pricing opportunities should be the largest, foreign cash actually declines as tax rates

above-median value of the market-fluidity risk measure see their foreign cash rise by 5.5 times versus 5.2 times for firms with values of market fluidity below the median.

Countries are identified as tax havens by the nonprofit Global Policy Forum. While Table 1 of Dyreng and Lindsey (2009) lists 38 countries, many locations (such as Andorra, Botswana, and Vanuatu) do not have subsidiaries of U.S. multinationals. Our sample includes 20 countries that are classified as tax havens (e.g., Ireland, Luxembourg, and Panama)

<sup>34</sup> The coefficient on foreign taxes is positive in column 3 for firms with an R&D/Assets ratio above 0.0243 (19.3482 × 0.0243 – 0.4709 = 0). The mean R&D/Assets ratio is 0.0262, the median is zero, and the standard deviation is 0.0538.

decline. This does not make sense. These results may arise due to the small difference in foreign and U.S. tax rates during their sample period and not controlling for related sales.

# 3.3 Changes in cash

The regressions run thus far have been in levels. The regressions are specified this way, in part, since the precautionary savings explanation is a story about levels. Firms with more limited access to the capital markets, and which face greater investment risk, maintain a higher average level of cash. The tax explanation is a story about both levels and changes. First, as tax rates have fallen in many foreign countries relative to the United States (see Figure 3), the incentive to earn income in foreign subsidiaries has risen as well; as a result, cash builds up in the firm's foreign subsidiaries (Dobridge and Landefeld 2017). This is a story about the level of foreign cash. However, even if the difference between U.S. and foreign tax rates does not change, the level of foreign cash may still rise. When the foreign tax rate is less than the U.S. tax rate, firms have an incentive to earn income in low-tax foreign jurisdictions each and every year and thus add to their stockpile of foreign cash, even if tax rates do not change.

As a test of this alternative specification, we rerun the regression from Column IV using the change in foreign cash divided by assets as the dependent variable (see Table 4, Column IX). Although the coefficients appear to be smaller, the implications are the same. MNCs that face lower foreign tax rates and have higher related sales accumulate foreign cash at a faster rate, and the two coefficients are statistically significant (the cross product is not). Lowering the effective tax rate from 35% to 30% and increasing related sales by 22.5% (the interquartile range) increases the dependent variable by 0.8 percentage points. This is smaller than the increase of 7.4 percentage points we found in Column IV, but the magnitudes are not directly comparable. This change is the increase in foreign cash that would occur each year over our eleven-year sample period in response to the lower tax rate and the higher related sales. 36

# 3.4 The role of income shifting

The rise in foreign cash that we document arises from three broad factors: the growth of international business activity, the decline in foreign tax rates, and

A third way to estimate the model is to run the regression in levels but include firm dummies. Since the dummies absorb the cross-sectional variation, the coefficients are now estimated from deviations of each year's value from the firm-specific means, opposed to the overall means. Related sales still has no direct effect for firms with zero R&D, and declines in the effective tax increase firm's cash holdings as before (see Table 5, Column II). The cross-product coefficient is now positive and statistically significant, but the coefficient on the effective tax rate remains negative for reasonable values of related sales. The results for firms with positive R&D are reported in Table 5, Column III. These firms hold more foreign cash as their tax rates fall, but unlike the model without firm dummies, only if they have positive related sales. This is consistent with Figure 5, which shows the rise in cash is predominantly in firms with related sales and positive R&D.

<sup>36</sup> We also ran the domestic cash regressions using changes. The coefficient on the precautionary savings variables are smaller in magnitude and less statistically significant. This is consistent with the precautionary story explaining cash levels, not changes.

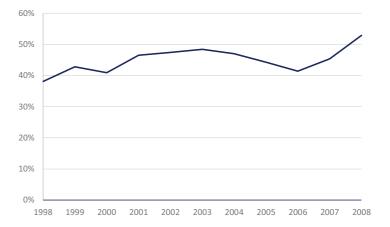


Figure 6
Average percentage of income earned by MNC in their foreign subsidiaries
The figure graphs the mean percentage of MNCs' income that is earned in their foreign subsidiaries (see Table 6).

the ability of firms to shift their income into low-tax jurisdictions. We return to the question of how much of the rise in foreign cash is due to the faster growth of foreign operations in the next section. As foreign tax rates have fallen over our sample period, the cost of repatriation has risen. As the regressions show, this has led to a rise in foreign cash. This is a passive response; cash will rise even if income is not shifted. However, as the foreign tax rate falls below the U.S. rate, firms' incentive to shift income into low tax jurisdictions increases. The fact that most of the increase in foreign cash is in firms with positive R&D and related sales is evidence of income shifting, but we can look at this question more directly. The effective tax rate has fallen over our sample period in part because of the decline in foreign tax rates. It has also declined because firms are earning an increasing portion of their income outside the United States. The mean fraction of income earned abroad has risen from 38% to 53% over our sample (see Figure 6).

To understand the importance of each of these sources of variation, we bifurcate the effective tax rate variable into its two components: the foreign tax rates and the fraction of the firm's income (EBIT) that is earned in foreign jurisdictions. Decreasing the foreign tax rate (the average tax rate the firm faces on income across its foreign subsidiaries) increases the amount of foreign cash that MNCs hold, but has no statistically significant effect on domestic cash (see Table 6). We also see that income is sticky; cash tends to be held where it is earned. The more income that is earned in the United States, the more domestic cash the firm has (Table 6, Column I). The more income earned in foreign subsidiaries, the more foreign cash the firm holds (Column II). Foreign income is significantly stickier than domestic income; the coefficient on U.S. income is three times larger in the foreign cash regressions (-0.129 versus 0.042).

Table 6
Tax variable decomposition

	I	II
	Domestic cash	Foreign cash
U.S. income (%)	0.042*	-0.129*
	(0.006)	(0.008)
Foreign tax rate	-0.049	-0.144*
	(0.026)	(0.024)
Ln(Firm sales)	-0.011*	0.008*
	(0.002)	(0.002)
Has bond rating	-0.006	0.007
	(0.007)	(0.006)
PPE to book assets	-0.191*	-0.085*
	(0.015)	(0.015)
Return on assets	-0.012	-0.027
	(0.028)	(0.041)
Firm pays dividends	-0.034*	0.011***
1 2	(0.005)	(0.005)
R&D to sales	0.267*	0.017
	(0.031)	(0.016)
Market to book	0.009*	0.001
	(0.001)	(0.001)
Book leverage	-0.106*	-0.004
	(0.009)	(0.006)
Capital exp/sales	0.203*	0.051
	(0.046)	(0.038)
Observations	12,318	12,318
$R^2$	0.345	0.159

The table contains regressions of the ratio of the firm's domestic or foreign cash to book assets on a set of firm characteristics. Only multinational firms (MNC) are included in the sample. U.S. *income* is the percentage of the firm's earnings that were generated in the United States. *Foreign tax rate* is the subsidiary earnings weighted tax rate for the foreign subsidiaries in which the company operates. Each regression contains year dummies. Standard errors are clustered by firm. Statistical significance at the 1%, 5%, or 10% levels is reported as \*, \*\*, and \*\*\*, respectively.

This difference is evidence of the asymmetry introduced by the tax code. The increase in foreign cash appears to be due to both the reduction in foreign tax rates and the movement of income abroad.

Declines in the effective tax rate, combined with the growth of related sales, explain most of the increase in foreign cash (see Table 4). We know that the effective tax rate falls over time due to a decline in the foreign tax rates and a shifting of income to or across foreign jurisdictions. We can show the role of related sales by graphing the average effective tax rate over our sample for MNCs with positive versus zero related sales (see Figure 7). There are several things to note. First, the average effective tax rate in the two samples is the same (and equal to 35%) in 1998. Prior to divergence in foreign tax rates and the effect of CTB, the two groups look the same. Over the next decade, as foreign tax rates have fallen, the effective tax rates of both sets of firms have fallen. However, the effective tax rates have fallen faster for the firms with positive related sales: a drop of 6.9 percentage points for firms with related sales (solid line) versus 3.2 for firms with no related sales (dotted line). To document how much of

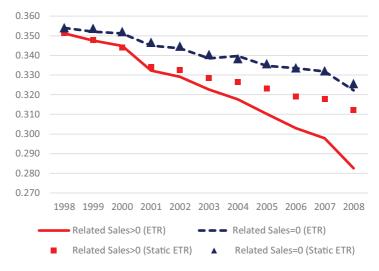


Figure 7
Effective tax rates by related sales

We graph the effective tax rate for two samples: MNCs that report positive versus zero related sales. Related sales are subsidiary's revenue arising from sales to the other subsidiaries of the firm or to its parent. The effective tax rate is graphed for firms with positive related sales (solid line) and firms with zero related sales (dotted line). The effective tax rate falls over time because foreign countries lowered their statutory tax rates and because firms shifted income to low-tax countries. To break out these two effects, we also graph the static effective tax rate for firms with related sales (squares) and firms with zero related sales (triangles). The static tax rate is calculated like the effective tax rate (Equation 1) but using the income weights for the first year a firm enters the sample (e.g., 1998) for all years. The fall in the static effective tax rate is due only to reduction in foreign statutory tax rates.

the fall in the effective tax rates is from lower foreign tax rates versus shifting income to low-tax jurisdictions, we calculate a static version of our effective tax rate variable. Instead of the fraction of income earned in each subsidiary and the United States (the weights) changing each year, we fix the weights at their 1998 values (or the first year the firm enters the sample; see Equation 1). Changes in the static effective tax rate measure only changes in foreign tax rates in countries where the subsidiaries were initially located. For firms with no related sales, the static and (dynamic) effective tax rate are the same (compare the dashed line to the triangles in Figure 7). These firms do not shift income toward low-tax jurisdictions. For firms with positive related sales (compare the solid line to the squares in Figure 7), we see evidence of significant movement of income to low-tax jurisdictions. The effective tax rate falls by almost twice as much when income shifting is included (a decline of 6.9 percentage points in the effective tax rate versus a fall of 3.9 in the static tax rate). Interestingly, the divergence between the dynamic and static effective tax rate (i.e., income shifting) does not begin until a few years after the CTB regulations become effective, as there is a lag between the relocation of intellectual property into low-tax subsidiaries and the resulting accumulation of cash.

Table 7
Changing distribution of foreign income across subsidiaries

	I	II
Δ Foreign tax rate (1998–2008)	0.002 (0.005)	-0.012** (0.005)
Tax rate differential (1998) Foreign – U.S.	(0.003)	(0.003) -0.026* (0.005)
Observations R	13,692 0.000	13,692 0.003

The table contains regressions of the change in the percent of income earned in a subsidiary (country) on changes in the foreign tax rates from 1998 to 2008. The regression contains variation across firms and subsidiaries (countries) but not time. If a subsidiary is added after 1998, the fraction of income in that subsidiary is set to zero in 1998. If a subsidiary is closed, the fraction of income in that subsidiary is set to zero in 2008. In Column II, we also include the minimum of the foreign tax rate in 1998 minus 35% and 0. Standard errors are clustered by firm. Statistical significance at the 1%, 5%, or 10% levels is reported as \*, \*\*, and \*\*\*, respectively.

[Foreign Income 
$$\%_{i,s,2008}$$
 – Foreign Income  $\%_{i,s,1998}$ ]
$$= \beta_0 + \beta_1 [Foreign \tau_{i,s,2008} - Foreign \tau_{i,s,1998}] + \beta_2 Min[Foreign \tau_{i,s,1998} - 0.35, 0]$$
(3)

#### 4. Subsidiary-Level Results

### 4.1 Tax-based reasons for shifting income

The analysis thus far has treated each firm's foreign subsidiaries as a single entity. In reality, firms have foreign subsidiaries in many different countries with potentially very different tax rates, and our data allows us to observe the cash and operating activity in each of the firms' subsidiaries. The decision of where to invest and earn income is driven in part by where business opportunities exist, which is why we find that the fraction of cash and the fraction of sales generated in the foreign countries were similar in 1998 (see Table 1). However, it is also driven by differential taxation. Not only do firms have a tax incentive to move income out of the United States and into foreign subsidiaries with low tax rates, but they also have an incentive to move income out of foreign subsidiaries with lower tax rates.

In Figure 7, we saw that firms with related sales shifted income to low-tax countries. In Table 7, we explicitly examine this question. To document how foreign tax rates drive where firms earn income, we calculate the fraction of a firm's income that it earned in each of its foreign subsidiaries in both 2008 and 1998 and then calculated the difference. For subsidiaries that were added after 1998, we set this percentage to zero for 1998. For subsidiaries that were closed before 2008, we set this percentage equal to zero in 2008. Thus, the change in the percentage of income earned in each subsidiary includes not only changes in the level of the income earned in each foreign subsidiary but also the decision to open and close subsidiaries. We then regress the change in the foreign income percentage on the change in the foreign tax rate the firm faced in each country. Oddly, declines in the foreign tax rate seem to have no effect

on changes in the fraction of income a firm earns in a subsidiary/country (see Table 7, Column I).

There is a potential problem with this specification. Some countries already had tax rates in 1998 that were lower than the U.S. rate. With the relaxation of regulations governing the shifting of income (see prior discussion of "checkthe-box" regulations), firms may have shifted income to a country that had a low tax rate relative to the U.S. rate even if the country did not lower its tax rate further. We saw in Figure 7 that income shifting appeared to begin a few years after finalization of the CTB rules. To account for the initial (1998) difference in tax rates, we include the minimum of the foreign tax rate in 1998 minus 35% and zero, thereby measuring how much lower the foreign tax rate is at the beginning of our sample. Firms increased the fraction of income earned in a country between 1998 and 2008 when the foreign tax rate was initially further below the U.S. rate (see Table 7, Column II). With this additional control, we also find a statistically significant, but smaller, coefficient on the change in the tax rate. We also find that the related sales originating in a subsidiary increased as the tax rate in the country declined, controlling for total sales from the subsidiary (see Supplementary Table 5). Thus, over our sample period, we find that firms shifted income toward foreign countries that initially had lower tax rates, and the effect was stronger if the foreign country lowered its tax rates.

# 4.2 Subsidiary-level cash regressions

Given our data on the cash levels in each of the firm's foreign subsidiaries, we are able to run the regressions from Table 4 using subsidiary-level instead of firm-level observations.<sup>37</sup> The number of observations rises by a factor of over 10, from 7,627 in Table 4 (Column IV) to 78,165 in Table 8 since firms have multiple foreign subsidiaries. Table 8 contains observations only on firms with positive R&D. The dependent variable is the subsidiaries' cash divided by the firm's net book value of assets.<sup>38</sup> The results are similar to what we found at the firm level, with a few exceptions. The lower the country tax rate, the more cash a firm holds in that subsidiary. The higher the fraction of subsidiary sales to other subsidiaries or to the parent (related sales), the more cash is held in the subsidiary. The cross product is negative and statistically significant. We find the

<sup>37</sup> The data set has limited information about the financials of each subsidiary. We included the PPE to assets ratio and the R&D to sales ratio measured at the subsidiary level in Table 8. These are measures of precautionary savings used in the literature and in the prior regressions (see Table 4). The coefficient on PPE is positive, not negative as implied by the precautionary savings explanation and found in Table 4. The coefficient on R&D is positive and statistically significant, but the magnitude is a fraction of what we found for domestic cash in Table 4 (i.e., 0.007 in Table 8, Column III, versus 0.279 in Table 4, Column I). The coefficient on R&D is negative and not statistically significant in the foreign cash regression (Table 4, Column II).

We are interested in the firm's decision of how much cash a firm has and where to hold it. Thus, we continue to use the firm's asset value in the denominator instead of the subsidiaries' asset value. We do this so that the coefficients are comparable across tables. In addition, as some of the subsidiaries have low asset values and sales (see Table 2); large values for the dependent variable could be driven by low tangible assets rather than large cash holdings.

Table 8
Subsidiary-level cash regressions for firms with positive R&D

	I	П	Ш	IV	V	VI	VII	VIII
Related sales	0.510*	0.471*	0.475*	0.477*	0.508*	0.466*	0.472*	0.471*
	(0.093)	(0.087)	(0.096)	(0.091)	(0.094)	(0.088)	(0.097)	(0.093)
Foreign tax rates	-0.030*	-0.025*	-0.023*	0.002	-0.028*	-0.015*	-0.014*	0.007
	(0.004)	(0.004)	(0.005)	(0.005)	(0.007)	(0.006)	(0.006)	(0.008)
Related sales	-1.008*	-0.835*	-0.819**	-0.953*	-1.010*	-0.821*	-0.807*	-0.958*
× tax rate	(0.311)	(0.290)	(0.319)	(0.305)	(0.314)	(0.292)	(0.321)	(0.309)
Subsidiary sales					0.005	0.009**	0.015*	0.011*
					(0.005)	(0.004)	(0.004)	(0.005)
Subsidiary sales					-0.004	-0.017	-0.016	-0.008
× tax rate					(0.014)	(0.012)	(0.013)	(0.015)
PPE	0.279*	0.221*	0.227*	0.271*	0.279*	0.220*	0.227*	0.271*
of subsidiary	(0.028)	(0.023)	(0.026)	(0.027)	(0.028)	(0.023)	(0.026)	(0.027)
R&D	0.004*	0.007*	0.007*	0.003*	0.004*	0.007*	0.007*	0.003*
of subsidiary	(0.001)	(0.001)	(0.001)	(0.001)	(0.001)	(0.001)	(0.001)	(0.001)
Ln(GDP)	0.002*	0.001*	0.001*	0.007*	0.002*	0.001*	0.001*	0.006*
of country	(0.000)	(0.000)	(0.000)	(0.001)	(0.000)	(0.000)	(0.000)	(0.001)
Firm dummies	No	Yes	No	No	No	Yes	No	No
Firm-year dummies	No	No	Yes	No	No	No	Yes	No
Country dummies	No	No	No	Yes	No	No	No	Yes
Observations	78,165	78,165	78,165	78,164	78,165	78,165	78,165	78,164
$R^2$	0.175	0.32	0.406	0.207	0.176	0.320	0.406	0.209

The table contains regressions of the subsidiary's cash to book assets on a set of subsidiary characteristics. Each observation represents a MNC's subsidiary in a given year. Thus, a firm that has three subsidiaries will have three observations per year. The regressions include only observations for MNCs that report strictly positive R&D. The foreign tax rate (the marginal tax rate the subsidiary faces in each country), related sales (the percent of the subsidiaries sales which are made to the parent or other subsidiaries of the parent), and the cross product are included in each regression. In Columns V–VIII, we include the subsidiary sales (as a percentage of total firm sales) as well as the cross product of subsidiary sales and the foreign tax rate. The subsidiary's property, plant, and equipment (PPE) to book value of assets, the subsidiary R&D/Sales ratio, and the natural log of GDP at the country level are included as additional explanatory variables. Standard errors are clustered by firm. Statistical significance at the 1%, 5%, or 10% levels is reported as \*, \*\*, and \*\*\*, respectively.

same results whether we include no dummy variables (Table 8, Column I), firm dummies (Table 8, Column II), or firm-year dummies (Table 8, Column III).<sup>39</sup> When we include a separate dummy variable for each firm-year combination, the tax coefficient is estimated from variation in the tax rate across different subsidiaries for a given firm and year.<sup>40</sup>

The rise in cash held in foreign subsidiaries could be a simple consequence of an increasing amount of business activity taking place in foreign subsidiaries. The regressions in Columns V–VIII help distinguish this effect versus the tax effects. We include the fraction of a firm's sales that originate in the subsidiary,

<sup>39</sup> When we include country dummies, the coefficient on the foreign tax rate becomes zero, but the coefficient on the interaction between the foreign tax rates and related sales is large and statistically significant. This means the reduction in foreign tax rates only affected firms with positive related sales.

When we run these regressions for firms with zero R&D, the magnitude of the coefficient on the foreign tax rate is similar: -0.023 for firms with positive R&D (see Table 8, Column III) versus -0.030 for firms with zero R&D (see table 9, column III). The coefficient on relate sales is smaller and only marginally statistically significant. The coefficient on the cross produce is much smaller and never statistically significant. As we found in table 4, lower foreign tax rates increase the cash held in the foreign subsidiaries for all firms, but the effect of relates sales (and relates sales interacted with the foreign tax rate) is there only for firms with positive R&D. These re the firms which can use transfer pricing to move income into low tax subsidiaries.

Table 9
Subsidiary-level cash regressions for firms with zero R&D

	I	II	III	IV	V	VI	VII	VIII
Related sales	0.327***	0.222***	0.194	0.301**	** 0.323**	* 0.224***	0.193	0.284
	(0.180)	(0.128)	(0.130)	(0.172)	(0.179)	(0.127)	(0.129)	(0.173)
Foreign tax rate	-0.026*	-0.028*	-0.030*	0.008	-0.034*	-0.030*	-0.029*	0.007
	(0.006)	(0.006)	(0.006)	(0.007)	(0.007)	(0.006)	(0.008)	(0.011)
Related sales	-0.542	-0.276	-0.015	-0.481	-0.561	-0.283	-0.011	-0.465
×tax rate	(0.543)	(0.392)	(0.428)	(0.517)	(0.542)	(0.390)	(0.426)	(0.522)
Subsidiary sales					0.006	0.000	0.049*	0.014
•					(0.008)	(0.008)	(0.012)	(0.009)
Subsidiary sales					0.016	0.006	-0.003	0.002
×tax rate					(0.022)	(0.019)	(0.022)	(0.025)
PPE	0.215*	0.149*	0.176*	0.209*	0.209*	0.149*	0.176*	0.199*
of subsidiary	(0.026)	(0.021)	(0.026)	(0.026)	(0.026)	(0.021)	(0.026)	(0.025)
Ln(GDP)	0.002*	0.002*	0.002*	0.002	0.003*	0.002*	0.002*	0.002
of country	(0.000)	(0.000)	(0.000)	(0.003)	(0.000)	(0.000)	(0.000)	(0.003)
Firm dummies	No	Yes	No	No	No	Yes	No	No
Firm-year dummies	No	No	Yes	No	No	No	Yes	No
Country dummies	No	No	No	Yes	No	No	No	Yes
Observations	28,687	28,687	28,687	28,687	28,687	28,687	28,687	28,687
$R^2$	0.143	0.358	0.520	0.165	0.148	0.358	0.520	0.173

The table contains regressions of the subsidiary's cash to book assets on a set of subsidiary characteristics. Each observation represents a MNC's subsidiary in a given year. Thus, a firm that has three subsidiaries will have three observations per year. The regressions include only observations for MNCs that report zero or missing R&D. The foreign tax rate (the marginal tax rate the subsidiary faces in each country), related sales (the percentage of the subsidiaries sales that are made to the parent or other subsidiaries of the parent), and the cross product are included in each regression. In Columns V–VIII, we include the subsidiary sales (as a percentage of total firm sales) as well as the cross product of subsidiary sales and the foreign tax rate. The subsidiary's property, plant, and equipment (PPE) to book value of assets, the subsidiary R&D/Sales ratio, and the natural log of GDP at the country level are included as additional explanatory variables. Standard errors are clustered by firm. Statistical significance at the 1%, 5%, or 10% levels is reported as \*, \*\*, and \*\*\*, respectively.

as well as the interaction with the foreign tax rate. First notice that increasing a subsidiary's sales over time or relative to the firm's other subsidiaries raises the amount of cash held in the subsidiary, but the magnitude is tiny compared with the effect of related sales. The coefficient on related sales is 31 times larger (0.472 versus 0.015, see Table 8, Column VII). The interaction of subsidiary sales and the foreign tax rate is tiny and statistically insignificant. More importantly, the coefficients on the related sales and the foreign tax rate variables do not change significantly when we control for subsidiary sales. It is not the magnitude of business activity (sales) but to whom the sales are made (related parties) and low tax rates that explain the rise in foreign cash.<sup>41</sup>

The magnitude of the tax effect appears to be smaller than we find in Table 4. This is because the dependent variable is foreign cash in one subsidiary, not all of the subsidiaries (scaled by firm assets). The tax effects are large relative to the cash held in a single subsidiary. Based on the coefficients in Table 8 (Column VII), lowering the foreign tax rate by one standard deviation (0.092)

<sup>41</sup> We replaced the effective tax rate by a dummy variable for whether the firm is a tax haven in Supplementary Table 6 the results are similar. Firms accumulate more cash in subsidiaries that reside in tax havens and this effect is accentuated the more related sales that originate from that subsidiary. Controlling for total subsidiary sale does not change this intuition.

and increasing related sales by one standard deviation (0.037) increases the subsidiary cash to net book assets by 1.1 percentage points. This is large relative to both the mean (1.2%) and the standard deviation (4.1%) of the dependent variable.

# 5. Implications for Firm Behavior Following Tax Reform

Our empirical results may also cast light on firms' responses to tax changes included in the Tax Cuts and Jobs Act of 2017 (passed in December 2017). There are three potentially relevant changes. First, the reform eliminated the incremental tax firms pay when they repatriate income from their foreign subsidiary, although the law did include a one-time tax on the stock of unrepatriated income. Going forward, repatriation will no longer trigger additional taxes, and thus the tax motivation for delaying repatriation and keeping cash in a foreign subsidiary has been eliminated. We are back to firms having a single, universally accessible checking account.

Our results show that firms' objective was not to stockpile cash abroad. This was an unintended consequence of their desire to lower the present value of taxes by shifting income to low-tax jurisdictions. Our results demonstrate that this effect is large, accelerates after 1998 due to regulatory change and a reduction in foreign tax rates relative to U.S. rates, and is concentrated in firms whose operation depends upon intangible assets (i.e., firms with material R&D expenditures). The reduction in the top marginal corporate tax rate from 35% to 21% should significantly reduce firms' incentive to move income abroad, but not to zero. A number of countries still have corporate tax rates less than 21%, and many countries may lower their tax rates even further, so it is an empirical question as to how small the difference in tax rates must be to dampen this incentive.

The third relevant change in the law was the addition of new provisions designed to constrain firms' incentive, and thus willingness, to shift income across countries. With the Tax Cuts and Jobs Act of 2017 (TCJA), the United States moved to a quasi-territorial tax system in which the income generated in foreign subsidiaries of U.S. MNCs would not be taxed, with some exceptions. The base erosion and anti-abuse tax (BEAT) imposes a minimum tax on U.S. taxpayers, starting at 5% in 2018 and rising to 12.5% in 2026 (Huynh, Quinn, and Hill 2018). Payments to affiliated foreign entities (e.g., a foreign parent) must be added back when calculating taxable income under BEAT. Payment of interest, insurance premiums, or royalty payment on intangible assets are examples of these base erosion payments (Harris and Looney 2018). The global intangible low-taxed income (GILTI) taxes U.S. MNCs' foreign subsidiaries on any income greater than 10% of tangible assets (Bloomberg BNA 2018). Thus, foreign subsidiaries with predominantly intangible assets could find that some of their income is taxed in the United States, whether it is repatriated or not.

As we have documented, the set of firms whose operation relies predominantly upon intangible assets has increased the amount of income they earn in foreign subsidiaries in low-tax countries. The lower U.S. tax rate and the addition of the BEAT and GILTI taxes may dampen these income-shifting incentives. We leave this to future research to document by how much and the resulting impact on the quantity and location of firm cash.

#### 6. Conclusions

What explains the dramatic rise in corporate cash? We confirm that precautionary motives are an important factor in a firm's decision to hold cash. However, precautionary motives only explain the cross-sectional variation in domestic cash. They are not important in explaining the level of foreign cash or the rise in total cash.

To explain the rise in total cash, we focus on the rise in foreign cash. A majority of the rise in total cash and 85% of the rise in the cash held by MNCs is due to a rise in MNCs' foreign cash (see Figure 2). We find that precautionary motivations explain none of the rise in foreign cash, which is not surprising since foreign cash is a poor source of precautionary savings when repatriation is costly. The rise in foreign cash is instead driven by tax factors. As the incentive and ability of firms to earn income in, or shift income to, lowtax foreign jurisdictions increased, the rise in foreign cash followed. Starting at the beginning of our sample (1998), average foreign tax rates began to fall below U.S. tax rates. At about the same time, check-the-box regulations came into effect and allowed firms greater latitude in shifting income into foreign countries. We document that the rise in related sales did not begin until after CTB regulations become effective. A combination of lower foreign tax rates and increasing levels of inter-company sales (related sales) explains most of the rise in foreign cash. Not all firms, however, are able to shift income abroad. Lower foreign tax rates lead to higher foreign cash for all firms, but the effect of related sales is only important for firms with intangible assets, which we measure as positive R&D expenditures. Ninety-two percent of the rise in foreign cash occurs in firms with positive R&D expenditures and positive related sales. The rise in (foreign) cash is concentrated in a small number of low-tax countries and a well-defined set of firms.

Our results indicate that at least two important considerations are at work in explaining level of corporate liquidity: precautionary savings and taxes. The increase, however, arises primarily from tax motivations. These results suggest that recently enacted corporate tax reforms could lead to a significant reduction in corporate cash levels, irrespective of any changes in investment uncertainty or capital market access.

#### References

Albertus, J. F. 2016. Does foreign tax arbitrage promote innovation? Evidence from subsidiary-level data. Working Paper, Carnegie Mellon University.

Bates, T., K. Kahle, and R. Stulz. 2009. Why do U.S. firms hold so much more cash than they used to? *Journal of Finance* 64:1985–2021.

Bloomberg BNA. 2018. GILTI and FDII: Encouraging U.S. ownership of intangibles and protecting the U.S. tax base. February 27.

Blouin, J., and L. Krull. 2014. Does organizational form affect firms' foreign operations? The role of "check-the-box" on multinational tax planning? Working Paper, University of Pennsylvania.

Bowers, S. 2014. Luxembourg tax files: How tiny state rubber-stamped tax avoidance on an industrial scale. *The Guardian*. November 5.

Boyle, G. W., and G. A. Guthrie. 2003. Investment, uncertainty, and liquidity. Journal of Finance 58:2143-2166.

Denis, D., and S. McKeon. 2018. Persistent operating losses and corporate financial policies. Working Paper, University of Pittsburgh.

De Simone, L., J. Huang and L. Krull. 2017. R&D and the rising foreign profitability of U.S. multinational corporations. Working Paper, Stanford University.

De Simone, L., and R. Lester. 2017. The effect of foreign cash holdings on internal capital markets and firm financing. Working Paper, Stanford University.

De Simone, L., L. Mills, and B. Stomberg. 2017. Using IRS audit data to identify income shifting to foreign affiliates. Working Paper, Stanford University.

De Simone, L., J. Piotroski, and R. Tomy. 2017. Repatriation taxes and foreign cash holdings: The impact of anticipated tax reform. Working Paper, Stanford University.

Dobridge, C., and P. Landefeld. 2017. Is the cash locked out? Evidence from U.S. multinational tax filings. Working Paper, Federal Reserve Board of Governors.

Drawbaugh, K., and A. Sullivan. 2013. Insight: How Treasury's tax loophole mistake saves companies billions each year. Reuters, May 30.

Duchin, R., T. Gilbert, J. Harford, and C. M. Hrdlicka. 2017. Precautionary savings with risky assets: When cash is not cash. *Journal of Finance* 72:793–852.

Dyreng, S., and B. Lindsey. 2009. Using financial accounting data to examine the effect of foreign operations located in tax havens and other countries on U.S. multinational firms' tax rates. *Journal of Accounting Research* 47:1283–1316.

Faulkender, M. W., and M. A. Petersen. 2012. Investment and capital constraints: Repatriations under the American Jobs Creation Act. *Review of Financial Studies* 25:3351–3388.

Faulkender, M. W., and J. M. Smith. 2016. Taxes and leverage at multinational corporations. *Journal of Financial Economics* 122:1–20.

Foley, C. F., J. C. Hartzell, S. Titman, and G. Twite. 2007. Why do firms hold so much cash? A tax-based explanation. *Journal of Financial Economics* 86:579–607.

Graham, J., M. Hanlon, and T. Shevlin. 2010. Barriers to mobility: The lockout effect of U.S. taxation of worldwide corporate profits. *National Tax Journal* 63:1111–1144.

Graham, J., and M. Leary. 2018. The evolution of corporate cash. NBER Working Paper.

Grubert, H. 2003. Intangible income, intercompany transactions, income shifting, and the choice of location. *National Tax Journal* 56:221–242.

Grubert, H., and J. Mutti. 1991. Taxes, tariffs and transfer pricing in multinational corporate decision making. Review of Economics and Statistics 73:285–293. Guveneny, F., R. J. Mataloni Jr., D. G. Rassierx, and K. J. Ruhl. 2018. Offshore profit shifting and domestic productivity measurement. NBER Working paper.

Hanlon, M., R. Lester, and R. Verdi. 2015. The effect of repatriation tax costs on U.S. multinational investment. *Journal of Financial Economics* 116:179–196.

Harford, J., S. Klasa, and W. F. Maxwell. 2014. Refinancing risk and cash holdings. *Journal of Finance* 69:975–1012.

Harford, J., C. Wang, and K. Zhang. 2017. Foreign cash: Taxes, internal capital markets and agency problems. Review of Financial Studies 20:1490–1538.

Harris, B., and A. Looney. 2018. The Tax Cuts and Jobs Act: A missed opportunity to establish a sustainable tax code. Urban-Brookings Tax Policy Center, Washington DC, May 24.

He, Z., and M. B. Wintoki. 2016. The cost of innovation: R&D and high cash holdings in U.S. firms. *Journal of Applied Corporate Finance* 41:280–303.

Hoberg, G., G. Phillips, and N. Prabhala. 2014. Product market threats, payouts, and financial flexibility. *Journal of Finance* 69:293–324.

Huynh, Q., T. Quinn, and P. Hill. 2018. Tax reform readiness: Base erosion and anti-abuse tax. PWC.

Levin, C., and J. McCain. 2013. Offshore Profit Shifting and the U.S. Tax Code: Part 2 (Apple Inc.). Memo prepared by the Senate Permanent Committee on Investigations. Washington, DC: Government Printing Office.

Kanter, J. 2014. E.U. accuses Starbucks and Netherlands of making unfair tax deal. New York Times, November 14.

Karnitschnig, M., and R. Van Dallen. 2014. Business-Friendly bureaucrat helped build tax haven in Luxembourg. Wall Street Journal. October 21.

Klassen, K., and S. Laplante. 2012. Are U.S. multinational corporations becoming more aggressive income shifters? *Journal of Accounting Research* 50:1245 1285.

Lattman, P., and P. Eavis. 2013. To satisfy its investors, cash-rich Apple borrows money. New York Times, April 30.

Martin, J. S., and A. M. Santomero. 1997. Investment opportunities and corporate demand for lines of credit. *Journal of Banking & Finance* 21:1331–1350.

Opler, T., L. Pinkowitz, R. Stulz, and R. Williamson. 1999. The determinants and implications of corporate cash holdings. *Journal of Financial Economics* 52:3–46.

Pinkowitz, L., R. Stulz, and R. Williamson. 2016. Do U.S. firms hold more cash than foreign firms do? *Review of Financial Studies* 29:309–348.

Petersen, M. 2009. Estimating standard errors in finance panel data sets: comparing approaches. Review of Financial Studies 22:435–480.

Worstall, T. 2015. Why Apple is borrowing \$6.5 billion and what Obama's trying to do about it. Forbes, February 3.